# Ordinary Annual General Meeting of Allianz SE 2008

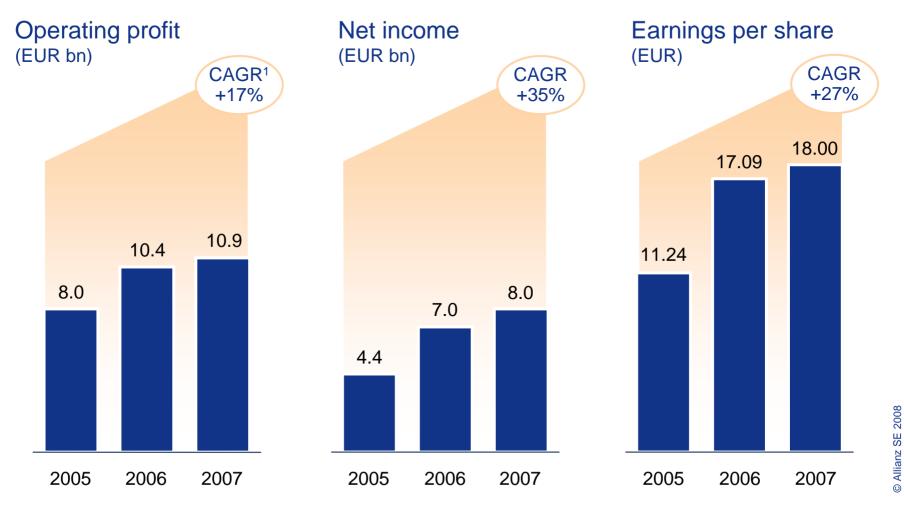
Munich, May 21, 2008

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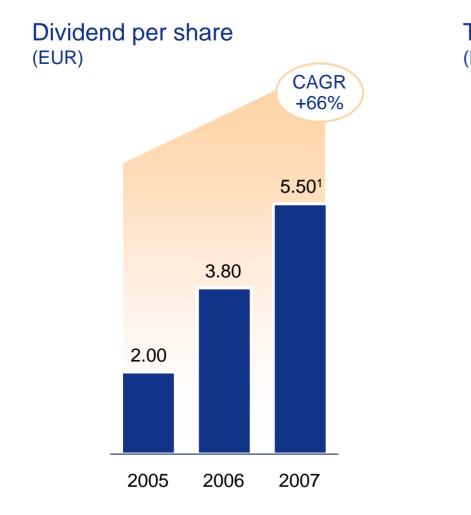


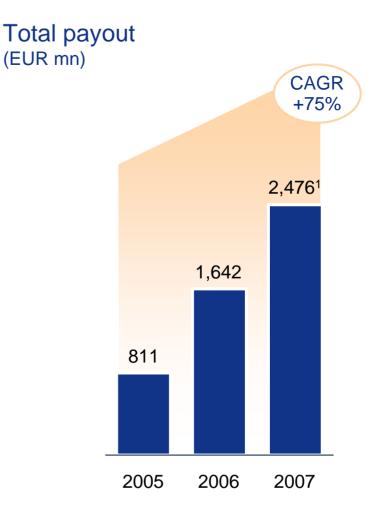
#### 2007: another record year for Allianz





## Significantly increased dividend







# Strong revenue growth in Life/Health and Asset Management

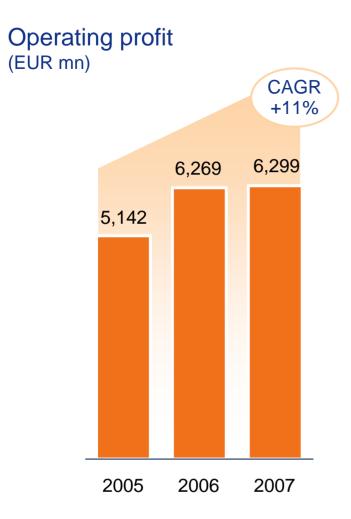
Growth<sup>2</sup> Total revenues<sup>1</sup> (EUR bn) (in %) 100.9 101.1 102.6 3.3 3.0 2.7 Group +2.657 6.3 7.1 Asset Management +13.347.4 49.4 48.3 **Banking business** -18.3 Life/Health +6.343.7 43.7 44.3 Property/Casualty +1.12005 2006 2007

1) Revenues comprise gross premiums written in P/C, statutory premiums in L/H and operating revenues in Banking and Asset Management. All segment figures are based on segment consolidated numbers; figures for the Group as a whole are based on fully consolidated figures

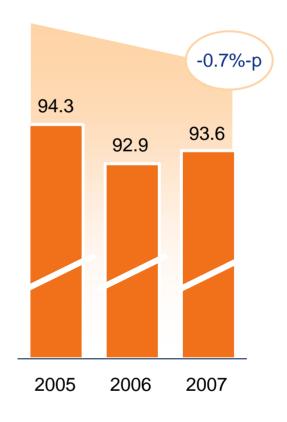
2) 2007/2006; adjusted for F/X effects and consolidation effects. Internal growth on segment level is based on segment consolidated data. Total and internal growth for total revenues are based on fully consolidated figures



# Property/Casualty: record profits thanks to disciplined underwriting policy

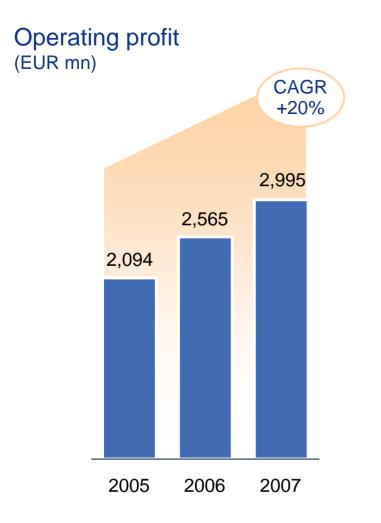


Combined ratio (in %)

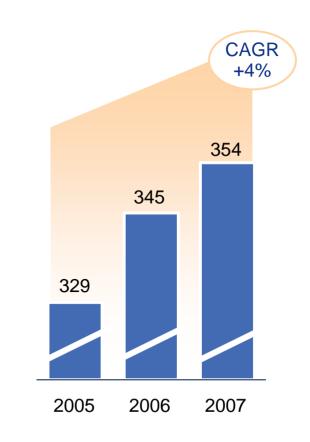




# Life/Health: continued growth of operating profit and asset base

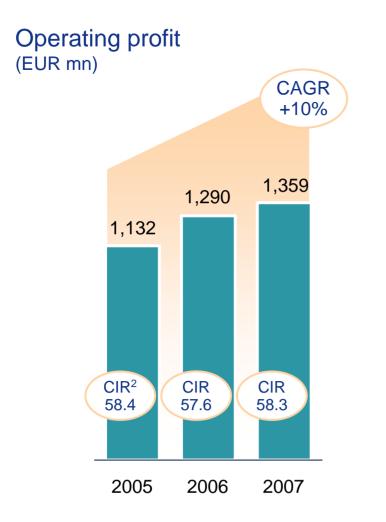


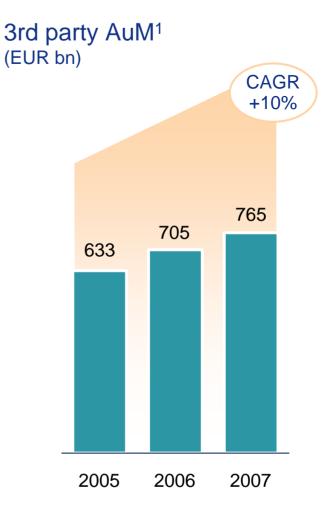
Operating asset base (EUR bn)





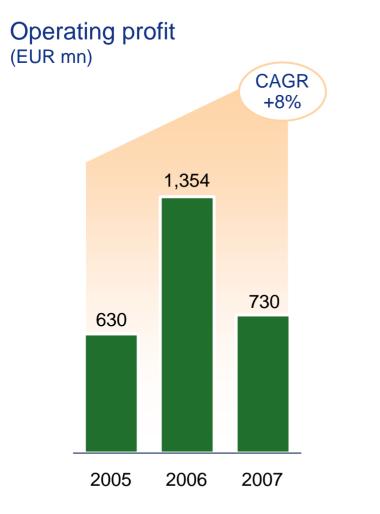
## Asset Management: sustained increase in earnings



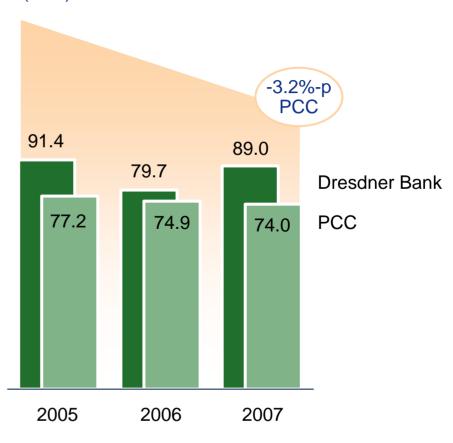




# Dresdner Bank: hit by credit crisis, PCC<sup>1</sup> business improved



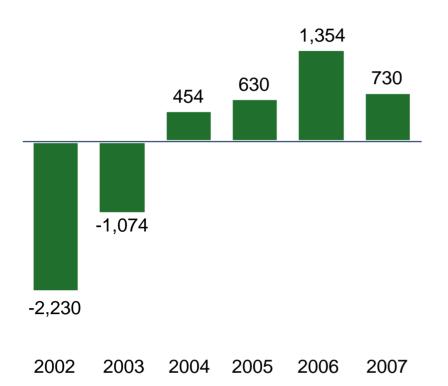
Cost-Income ratio (in %)



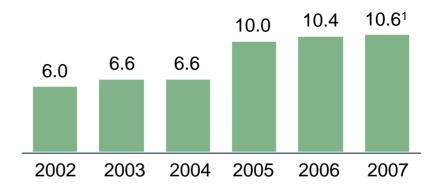


# Dresdner Bank: solid operating improvement

Operating profit (EUR mn)



#### Capitalization (tier 1 ratio, in %)



- Ø Tier 1 ratio of European competitors<sup>2</sup> at the end of 2007: 7.4%
- Competitors have raised more than EUR 160bn of fresh capital

1) Changes vs. indication given full year analysts' conference result from the application of our internal rating approach on additional parts of our portfolio compared to year end 2007



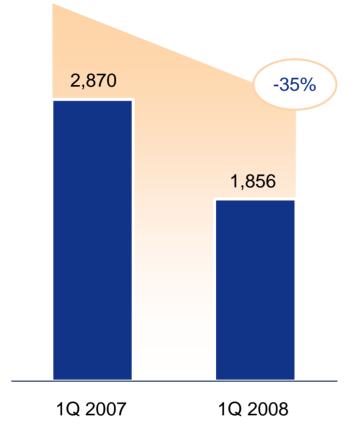
## Change in legal structure of Dresdner Bank

# Current status Target Allianz Allianz Dresdner Bank AG Hive down Private and<br/>Corporate<br/>Clients<br/>(PCC) Investment<br/>Bank (IB)



# 1Q 2008: robust income despite continuing market turbulences

Operating profit (EUR mn)

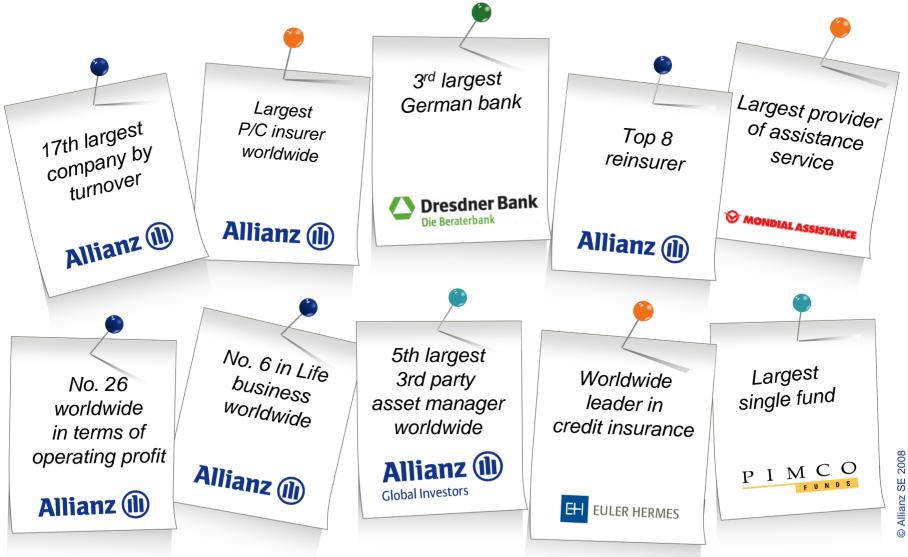


- Negative impact of crisis in the capital markets, EUR 845mn ABS markdowns
- 2008 will remain a difficult year, but we are optimistic over the medium term
- Company is well positioned for recovery in the markets

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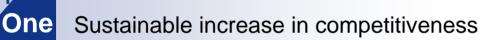
## A world class company





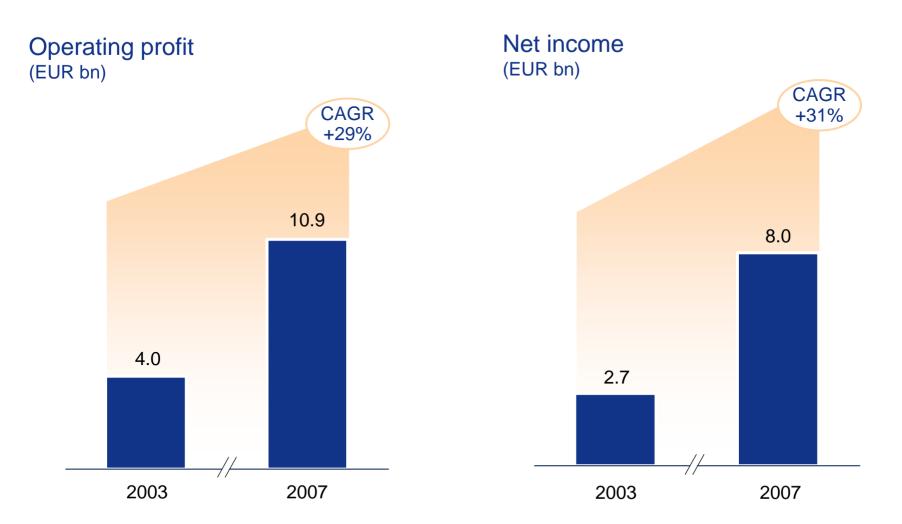
#### Taking stock: our "3+One" - Program







## Taking stock: profitability significantly improved





## Peer comparison: outstanding profitability

#### Operating profit<sup>1</sup> (EUR bn)

2003				2006				2007		
1.	AIG	9.8		1.	AIG	16.4		1.	Allianz	10.9
2.	ING	5.9		2.	Allianz	10.4		2.	ING	10.7
3.	Allianz	4.0		3.	ING	9.7		3.	AIG	8.6
4.	AXA <sup>2</sup>	2.5		4.	AXA	6.9		4.	AXA	8.1
5.	Zurich	1.8		5.	Zurich	4.4		5.	Generali	4.9
6.	Generali <sup>3</sup>	1.8		6.	Generali	4.0		6.	Zurich	4.5

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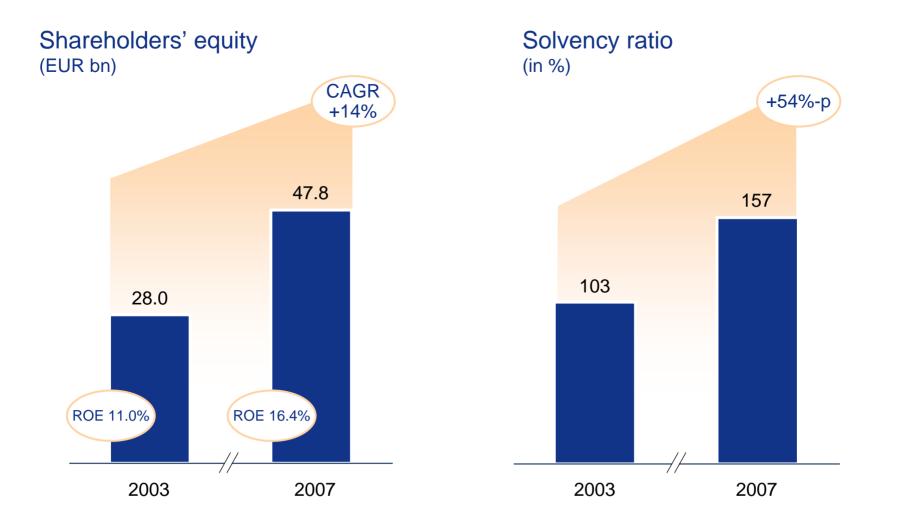
1) Exchange rates on December 31, 2003, 2006 and 2007; operating result in accordance with company data and in-house calculations

2) French GAAP

3) Italian GAAP

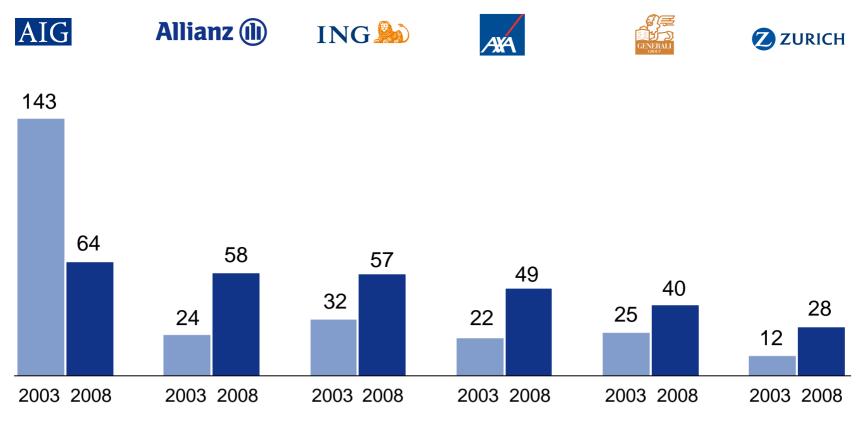


#### Taking stock: capital base strengthened





# Peer comparison: strongest rise in market capitalization (EUR bn)



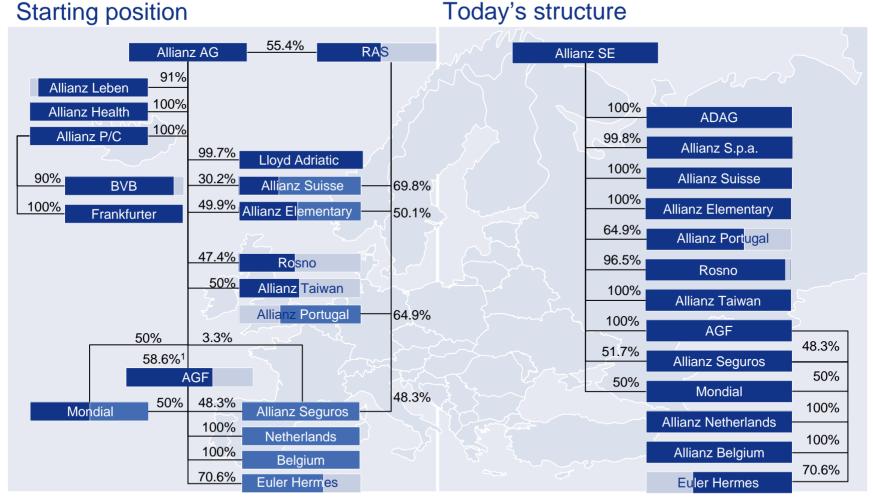


# Taking stock: main transactions 2003/2008

	Acquisitions	Sales		
Complexity reduction	<ul> <li>RAS minorities</li> <li>AGF minorities</li> <li>Allianz Leben minorities</li> <li>Allianz Taiwan Life minorities</li> <li>Koç Allianz minorities</li> <li>PIMCO minorities</li> </ul>	<ul> <li>Hana Bank JV Korea</li> <li>Allianz Venezuela</li> <li>DEGI</li> <li>Eurohypo</li> <li>Sophia</li> <li>Entenial</li> </ul>		
Improvement of competitive position	<ul> <li>Progress Garant</li> <li>Rosno</li> <li>Commerce Assurance Berhad</li> <li>ICBC</li> </ul>	<ul><li>Allianz Life Re</li><li>Allianz Canada</li><li>Allianz Life UK</li></ul>		



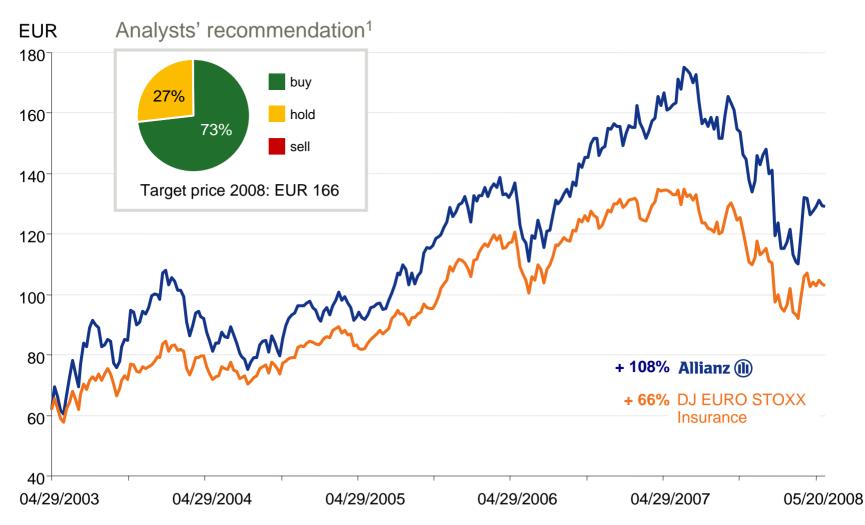
## Taking stock: complexity reduced



1) Fully diluted taking the share options and treasury shares into account



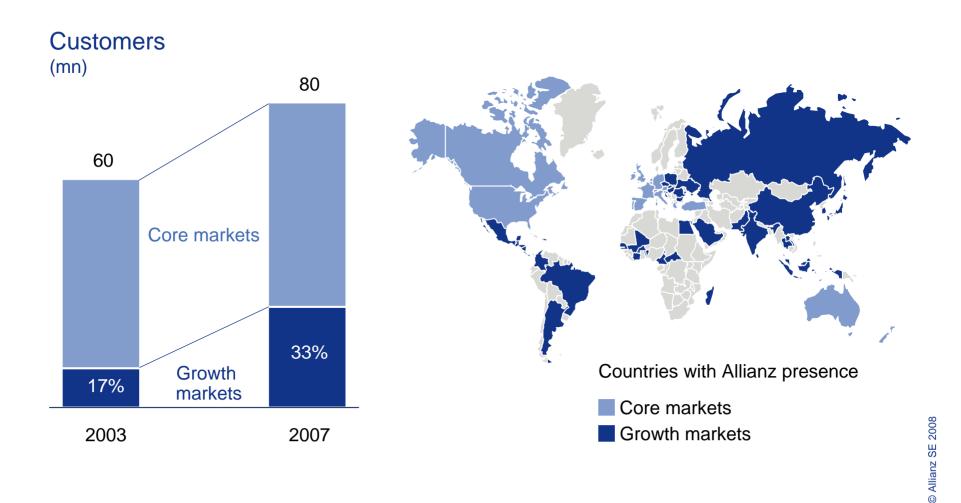
#### Capital markets reward our results



1) Top 15 analysts Source: Datastream; standardized



## Strong growth in customer base worldwide

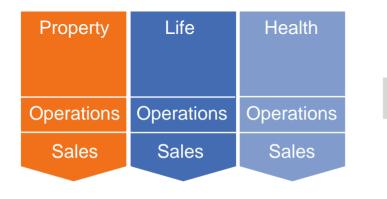


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# Allianz Germany: transformation to form crossdivisional service organization

From focus on business lines ...



#### Post center

Processing postal items on the same day

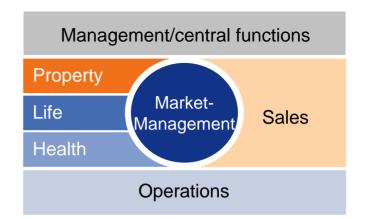


#### Call center

High level of accessibility from 8am to 8pm



#### ... to the target operating model



#### Cross-divisional database

All customer and policy data at a glance





#### Allianz Germany: sales initiatives

#### Agency channel

- Agency formats for e.g.
  - Foreign residents
  - Corporate customers
- Allianz Sales Force Academy in Cologne
- Bundling of agencies in "Allianz Centers"
- Increase of sales capacity

#### **Direct sales Allianz24**

- Focus on motor insurance
- Multi-channel approach through by close integration with agency sales





# Demography: introduction of unit-linked annuity policies with guarantee in 2008

#### **Customer needs**



Growing target group in segment 50+

Need Pension

Increasing pension gap

Performance

Life-long participation in capital markets with guarantee Unit-linked pension with guarantee

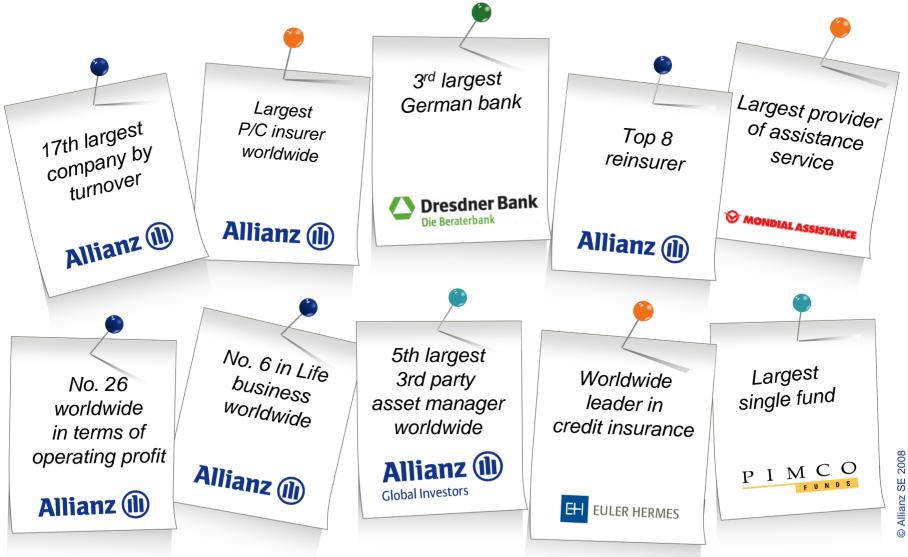
#### Allianz expertise

- Global expertise in asset management and life insurance
- Leveraging experience from the USA and Japan
- Central, international production platform
- Local market knowledge

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#### **Cautionary Note Regarding Forward-Looking Statements**

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Allianz