

# F inancing I nvestments T ransactions

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Member of the Board of Management

Financial Press Conference  
February 24, 2011

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Based on  
preliminary figures

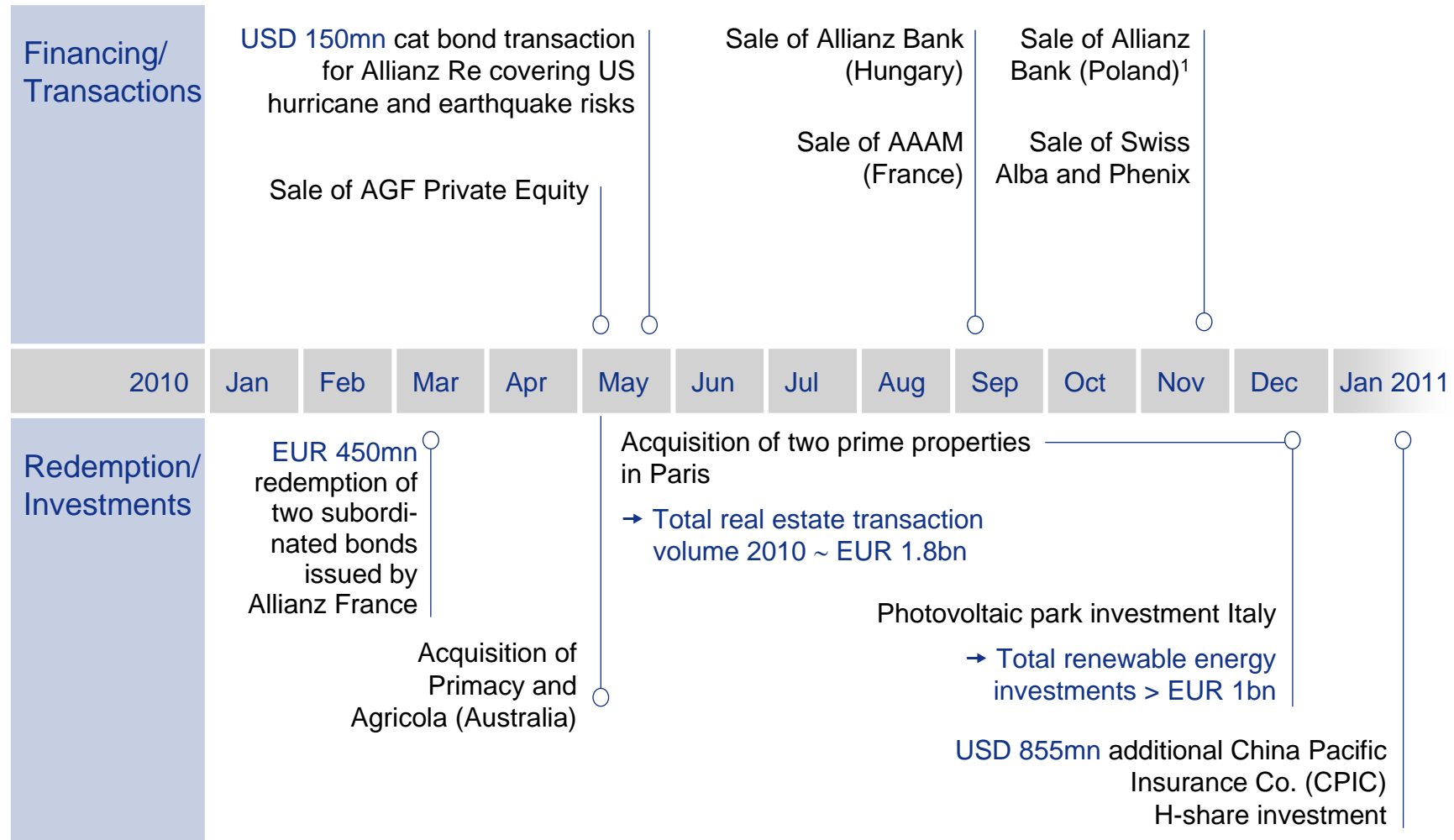
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Allianz 

# Agenda

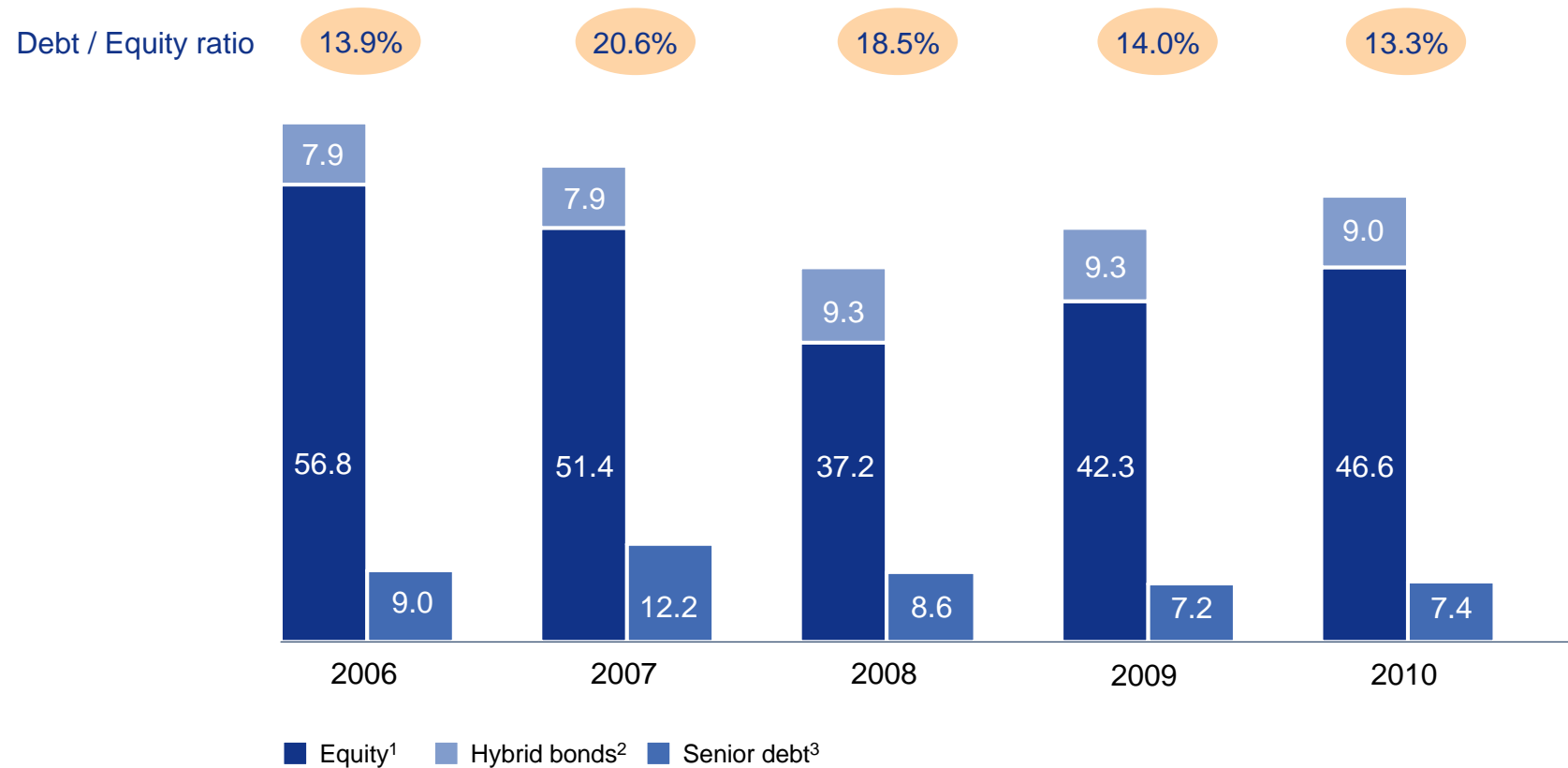
- 1 Financing and transactions**
- 2 Investment result and allocation**
- 3 Milestones 2010 and expectations 2011**

# Highlights 2010



1) Announced Nov. 2010

# Capital structure (EUR bn)

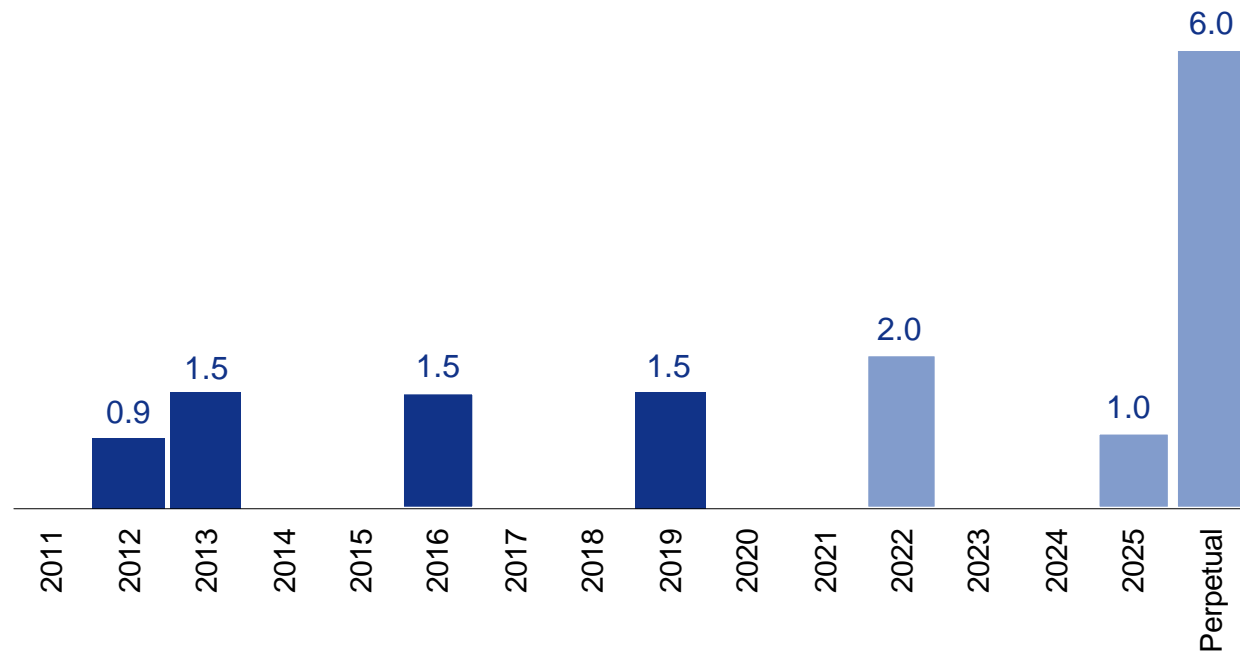
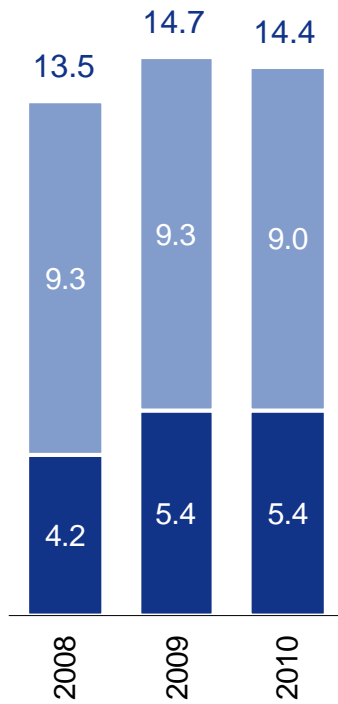


1) Including non-controlling interests  
 2) Subordinated liabilities excluding bank subsidiaries; nominal value  
 3) Certificated liabilities excluding bank subsidiaries; nominal value

# Maturity profile of external bonds (EUR bn)

Outstanding bonds<sup>1</sup>

Maturity structure<sup>1</sup>

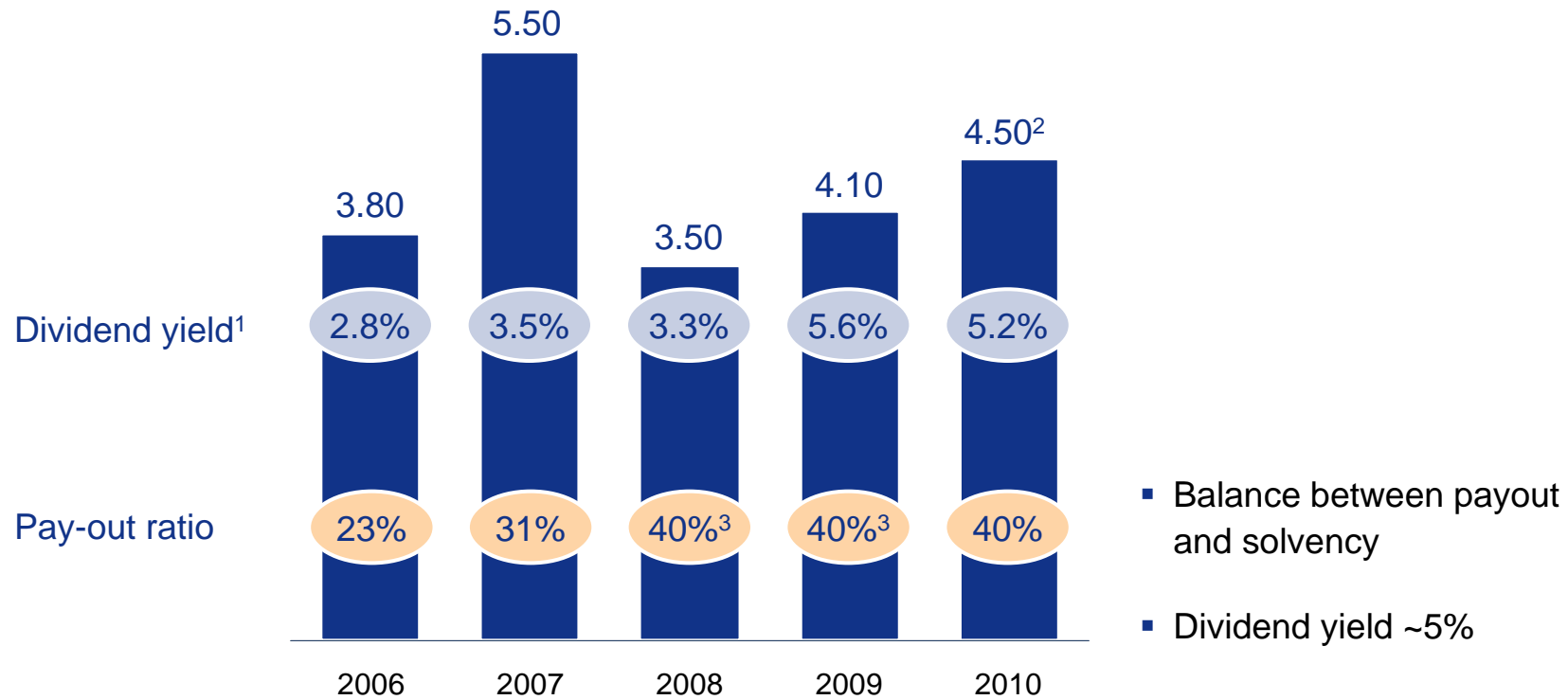


■ Subordinated bonds  
■ Senior bonds

1) Group excluding bank subsidiaries; nominal value

## Attractive dividend policy

Dividend per share  
(EUR)

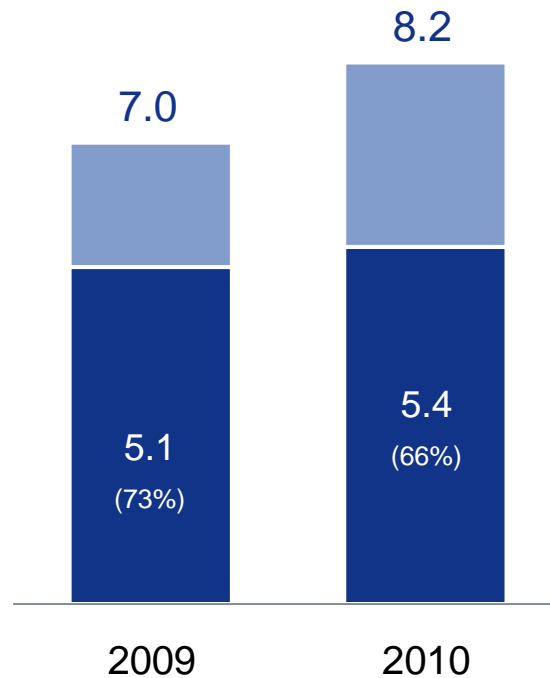


1) Based on average share price of fiscal year  
2) Proposal  
3) Based on net income from continuing operations, net of non-controlling interests

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## Strong contribution of investment result to operating profit (EUR bn)



- Overall increased asset base compensated for lower current yield
- Lower impairments in all asset classes

■ Other operating profit  
■ Operating profit investment result<sup>1</sup>

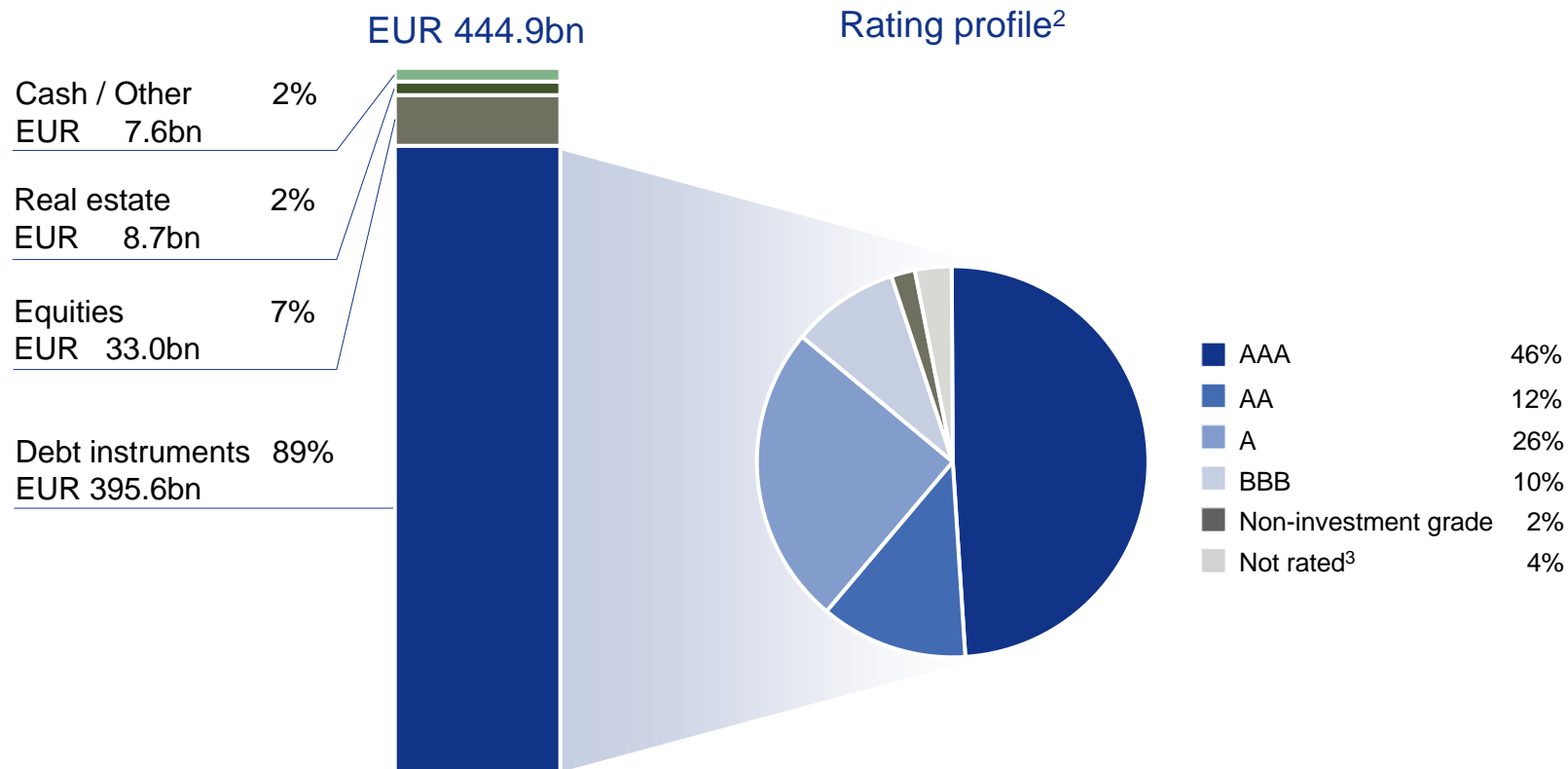
1) Insurance business only (P/C + L/H)



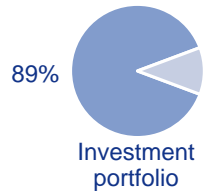
# High quality investment portfolio

## Conservative asset allocation<sup>1</sup>

## High quality fixed income portfolio

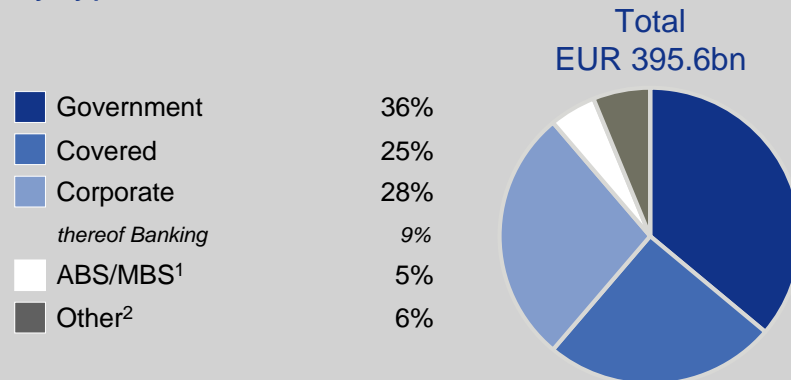


1) Portfolio discussion is based on consolidated insurance portfolios (P/C, L/H, Corporate and other)  
 2) Excluding seasoned self-originated German private retail mortgage loans  
 3) Mostly policyholder loans, registered debentures all of investment grade quality

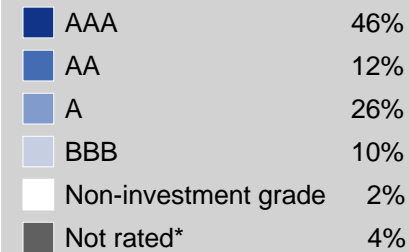


## High quality fixed income portfolio

### By type of issuer

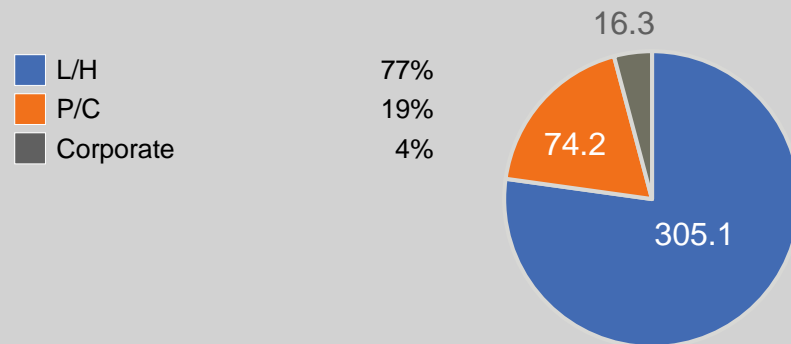


### By rating<sup>3</sup>

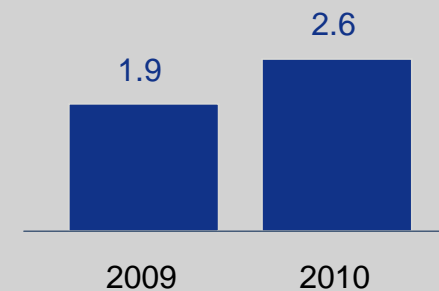


\*) mostly mortgage loans, policyholder loans, registered debentures, all of investment grade quality

### By segment (EUR bn)

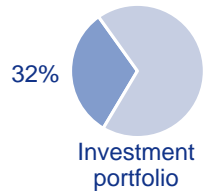


### Net AFS unrealized gains / losses (EUR bn)<sup>4</sup>



1) Including U.S. agency backed investments (EUR 5.1bn)  
 2) Including 4% seasoned self-originated German private retail mortgage loans;  
 2% short-term deposits at banks

3) Excluding seasoned self-originated German private retail mortgage loans  
 4) On-balance unrealized gains / losses after tax, non-controlling interests,  
 policyholders and without shadow DAC

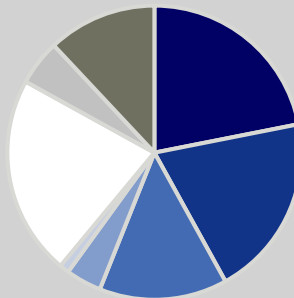


## Government bond allocation concentrated in EMU core countries

### By region

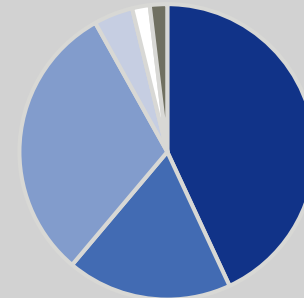
Germany	22%
Italy	20%
France	14%
Spain	4%
UK	1%
Rest of Europe	22%
USA	5%
Rest of world	12%

Total  
EUR 142.3bn<sup>1</sup>



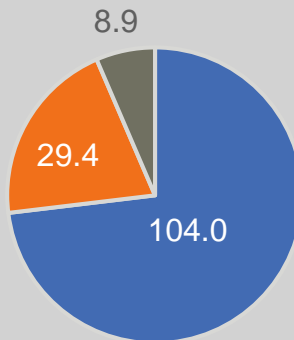
### By rating

AAA	43%
AA	18%
A	31%
BBB	4%
Non-investment grade	2%
Not rated	2%

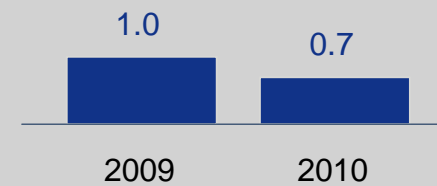


### By segment (EUR bn)

L/H	73%
P/C	21%
Corporate	6%



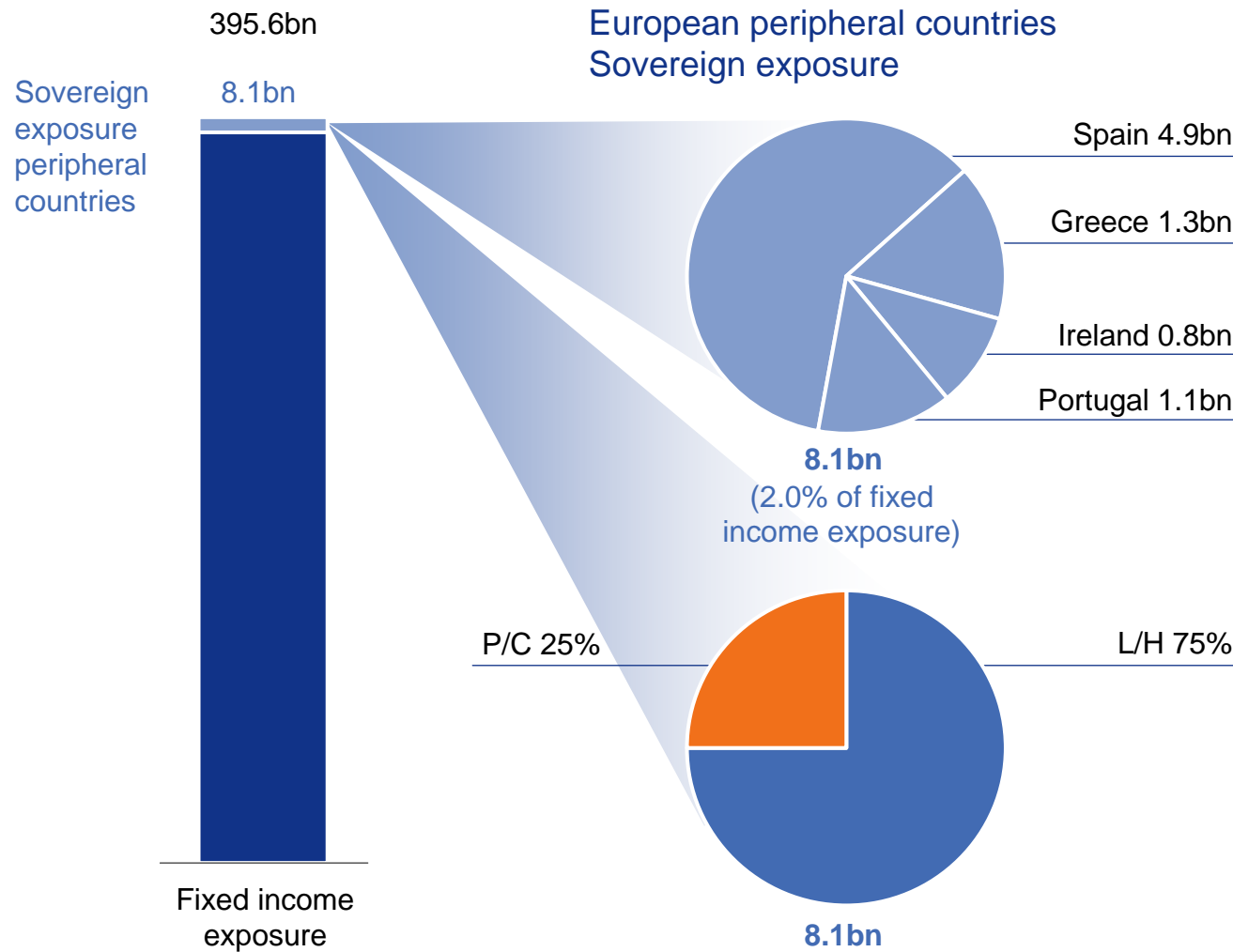
### Net AFS unrealized gains / losses (EUR bn)<sup>2</sup>



1) Government and government related (excl. U.S. Agency MBS)

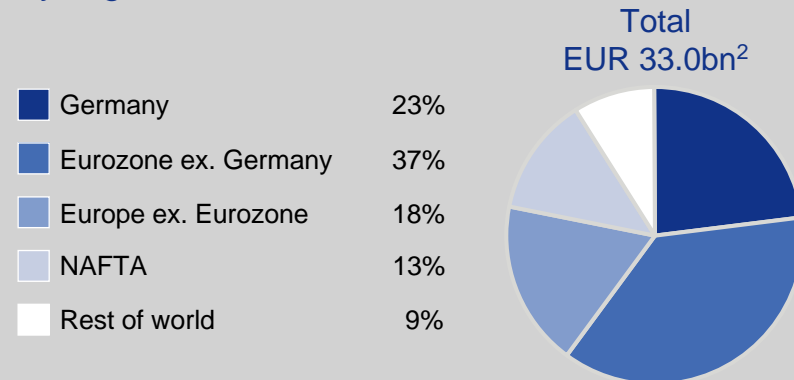
2) On-balance unrealized gains / losses after tax, non-controlling interests, policyholders and without shadow DAC

## Sovereigns: Low exposure to peripheral countries (EUR bn)

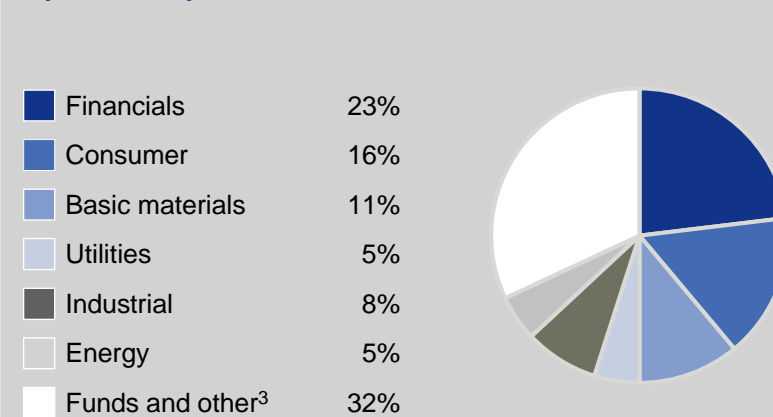




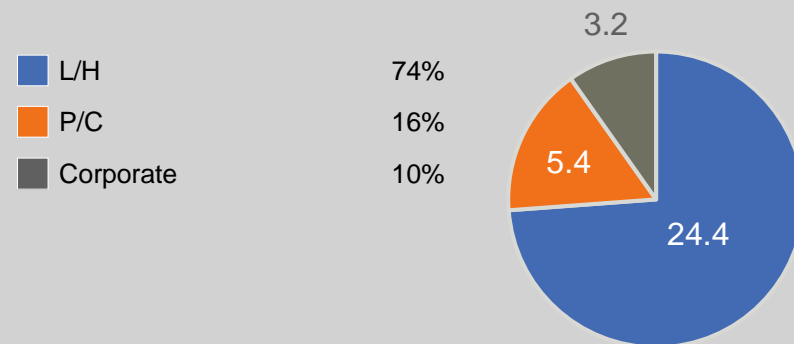
### By regions



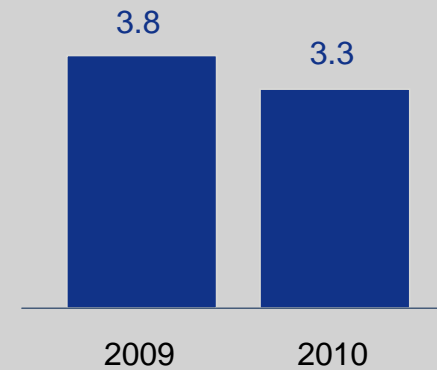
### By industry



### By segment (EUR bn)



### Net AFS unrealized gains / losses (EUR bn)<sup>4</sup>



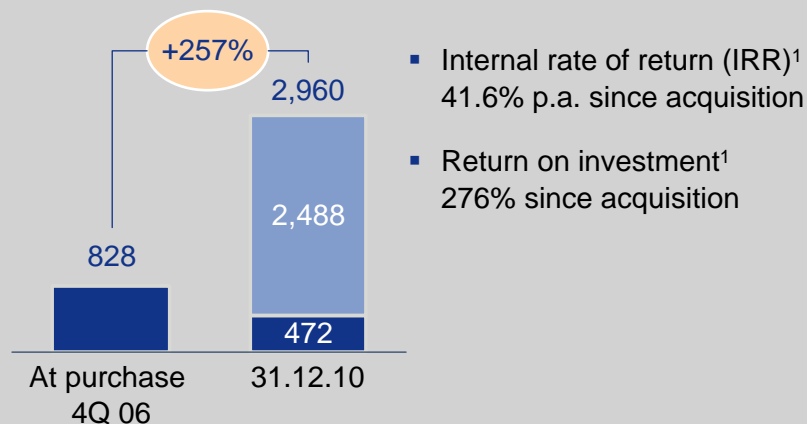
1) Before hedges; equity quota after hedges 7%  
 2) Incl. non-equity retail funds (EUR 0.6bn),  
 excl. equities designated at fair value through income (EUR 2.7bn)

3) Diversified investment funds (EUR 2.4bn); private and unlisted equity (EUR 5.0bn)  
 4) On-balance unrealized gains / losses after tax, non-controlling interests,  
 policyholders and without shadow DAC

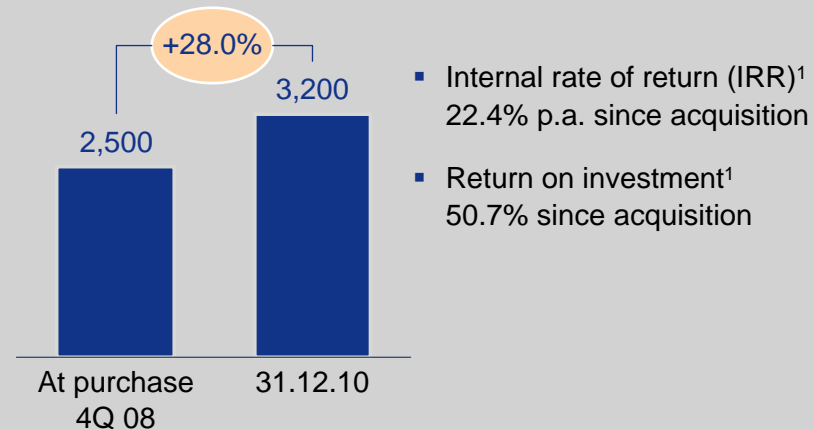


## Equities: Significant Investments

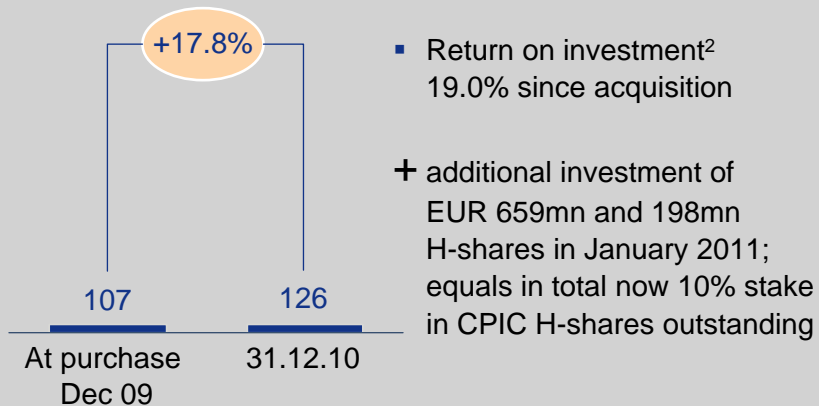
### ICBC (Fair values, EUR mn)



### The Hartford (Fair values, USD mn)



### CPIC (Fair values, EUR mn)

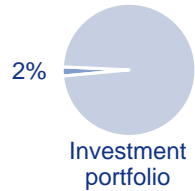


### Other significant investments:

- BASF
- Unicredit
- E.ON
- Linde
- Siemens
- Commerzbank

1) Based on acquisition cost, cash inflows received during holding period and fair values as of 31.12.10

2) Based on acquisition cost, dividends received and fair values as of 31.12.10



## Alternative investments

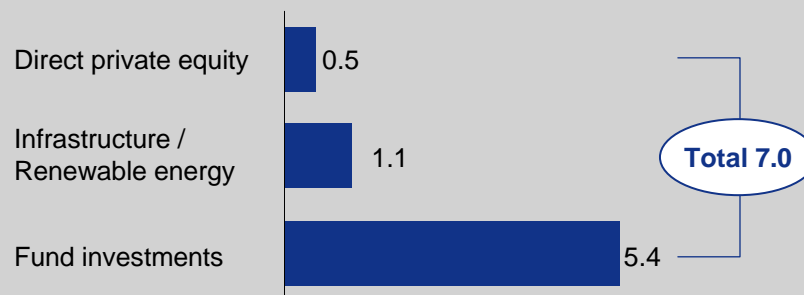
### Renewables

- Investment volume of renewable energies passed EUR 1bn in 2010
- Direct wind energy investments particularly strengthened in France
- Renewables portfolio also increased via direct photovoltaic park investments in Italy
- Further build-up of portfolio to be executed in newly established pan-European structure comprising various Allianz entities in Germany, France and Italy

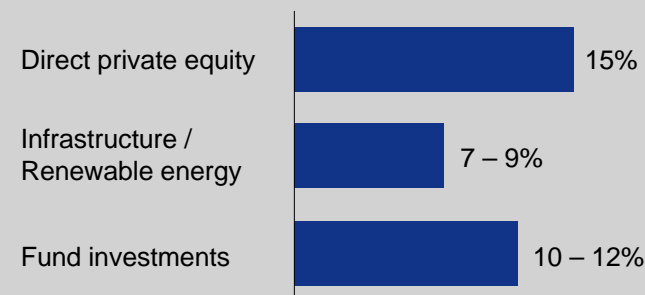
### Infrastructure

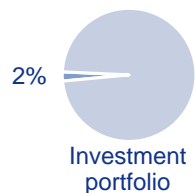
- Successful refinancing of parking meters asset in 2010
- Further expansion of infrastructure portfolio in 2011-15
- Focus on core infrastructure in Eurozone countries
- Major target sectors remain power and gas grids, rail and other transportation infrastructure
- Credibility of Allianz brand and financial strength represent competitive advantages

### Assets under Management (Q4 2010, in EUR bn)



### Target IRR (in %)

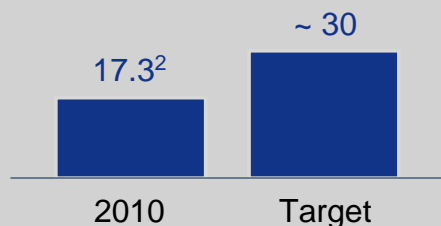




## Real estate investments

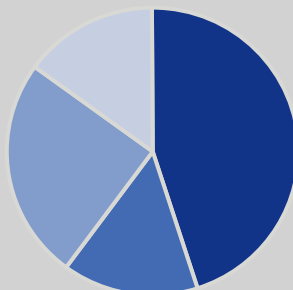
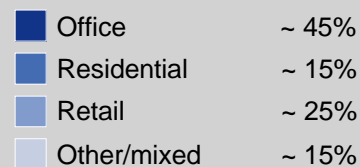
### ARE<sup>1</sup> Assets under Management (EUR bn)

#### Significant portfolio growth



#### Real estate investment strategy

##### Target sector allocation



##### Target returns

5 – 6% Income return  
1 – 3% Capital growth

### Total transaction volume 2010: ~EUR 1.8bn

#### Major transactions:

Investment	Market / city	Sector
ALDI Süd portfolio	Germany	Retail
Allee Shopping Centre	Hungary (Budapest)	Retail
Capital 8 - Messine	France (Paris)	Office
Crédit Suisse portfolio	France (Paris)	Office
Espace St. Quentin	France (Greater Paris)	Retail
Le Colisée	France (Paris)	Office
Porta di Roma	Italy (Rome)	Retail
Spherion	Germany (Düsseldorf)	Office
The Beursgallery	NL (Rotterdam)	Retail
Triton	Germany (Frankfurt a.M.)	Office

1) Allianz Real Estate









2) Direct and fully consolidated real estate assets (incl. minorities; at equity consolidated and available-for-sale investments not included)



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## Major portfolio actions in 2010 and expectation for 2011

	2010		2011	
	Portfolio action	Assessment	Portfolio action	Implications
Debt securities		<ul style="list-style-type: none"> <li>Peripheral government bonds reduced</li> <li>Increase of corporate positions and extension of duration paid off</li> </ul>		<ul style="list-style-type: none"> <li>Maintain cautious stance towards peripheral risk</li> <li>Keep exposure in corporates and covered bonds stable</li> <li>Rebalance emerging market exposure</li> </ul>
Equities		<ul style="list-style-type: none"> <li>Equity position with strong contribution</li> <li>However, more and more restricted by new risk framework (Solvency II)</li> </ul>		<ul style="list-style-type: none"> <li>Remain cautious until risk framework clarified</li> <li>Selective investments in EMU</li> </ul>
Real estate		<ul style="list-style-type: none"> <li>Re-entry in selected markets after strong reduction in 2007 and 2008</li> </ul>		<ul style="list-style-type: none"> <li>Opportunistic investments to extend exposure and allow for inflation management</li> </ul>
Alternatives		<ul style="list-style-type: none"> <li>Successful expansion of portfolio (~1bn in renewables)</li> </ul>		<ul style="list-style-type: none"> <li>Continue strategic increase in alternative investments (infrastructure, renewable energy, and distressed opportunities)</li> </ul>

## Key topics 2010 and 2011

2010

2011

- Using increasingly concrete **Solvency II** implications as boundary conditions for asset allocation optimization
- Continued **optimization of asset duration** relative to liabilities in volatile interest rate environment
- Ensuring solid credit exposure by **rebalancing sovereigns** around the dominating core Europe position and extending the strong corporate position



- Management of **corporates** as bank financing continues to be weak (possibly aggravated by Solvency II and Basel III)
- Continued **tight management of currency** exposure
- Rebalancing of **emerging markets** (watch political triggers)

## Challenges

### ▶ Global Deleveraging

- Capital availability (e.g. Bank refinancing through insurers)
- Capital costs
- Capital structures of the banking system (Basel III, SiFi, CoCo)

### ▶ Government debt problem

- EU/EMU (liquidity vs. solvency problem)
- USA (Quantitative Easing 2, individual states, municipal bonds)

### ▶ Political unrest

- North Africa
- Developing countries

### ▶ Mid-term danger of inflation

- Boom of raw materials and precious metals
- EU inflation
- US monetary policy

# Disclaimer

These assessments are subject to the disclaimer provided below.

## **Cautionary Note Regarding Forward-Looking Statements**

The statements contained herein may include statements of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. In addition to statements which are forward-looking by reason of context, the words "may", "will", "should", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "potential", or "continue" and similar expressions identify forward-looking statements. Actual results, performance or events may differ materially from those in such statements due to, without limitation, (i) general economic conditions, including in particular economic conditions in the Allianz Group's core business and core markets, (ii) performance of financial markets, including emerging markets, and including market volatility, liquidity and credit events (iii) the frequency and severity of insured loss events, including from natural catastrophes and including the development of loss expenses, (iv) mortality and morbidity levels and trends, (v) persistency levels, (vi) the extent of credit defaults, (vii) interest rate levels, (viii) currency exchange rates including the Euro/U.S. Dollar exchange rate, (ix) changing levels of competition, (x) changes in laws and regulations, including monetary convergence and the European Monetary Union, (xi) changes in the policies

of central banks and/or foreign governments, (xii) the impact of acquisitions, including related integration issues, (xiii) reorganization measures, and (xiv) general competitive factors, in each case on a local, regional, national and/or global basis. Many of these factors may be more likely to occur, or more pronounced, as a result of terrorist activities and their consequences.

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