# Financing I nvestments Transactions

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Member of the Board of Management

Financial Press Conference February 23, 2012

Based on preliminary figures



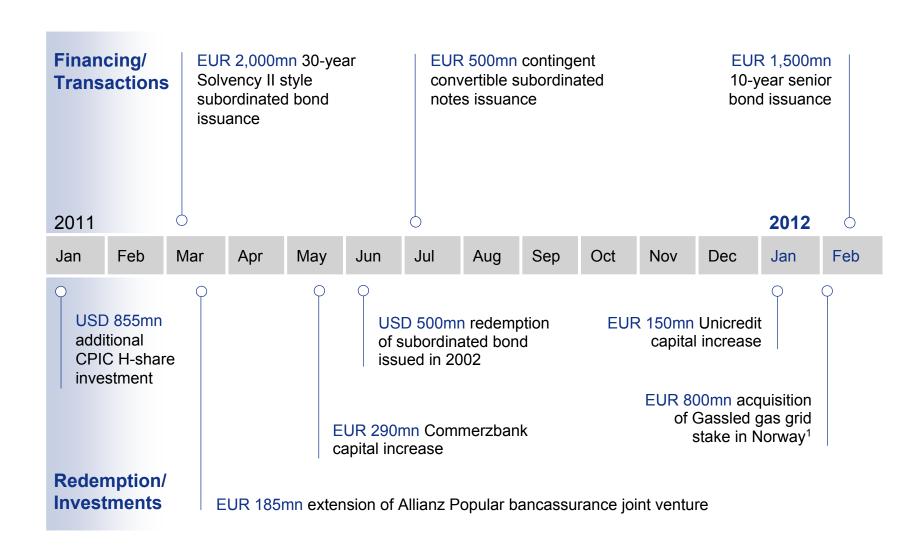


# Agenda

- 1 Financing & transactions
- 2 Investment result and allocation
- **3** Outlook



## Highlights 2011/2012





# Capital structure (EUR bn)



1) As historically reported

2) Subordinated liabilities excluding bank subsidiaries; nominal value

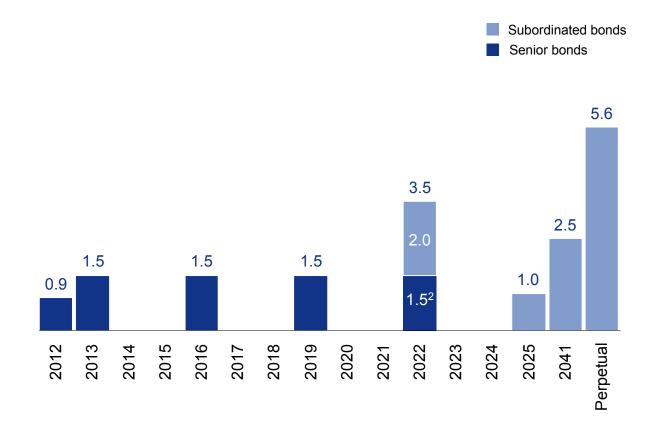
3) Certificated liabilities excluding bank subsidiaries; nominal value



# Maturity profile of external bonds (EUR bn)

Outstanding bonds<sup>1</sup> Maturity structure<sup>1</sup>





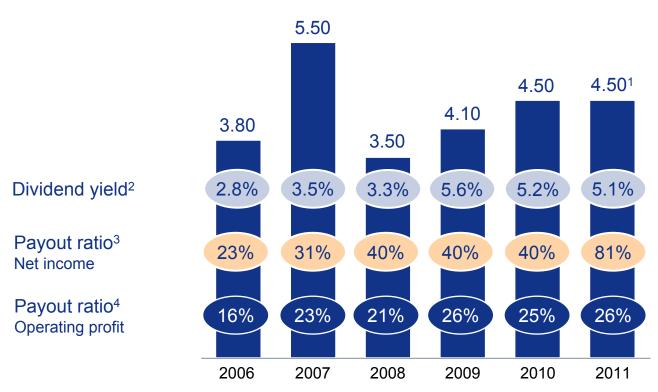
<sup>1)</sup> Group excluding bank subsidiaries; nominal value

<sup>2)</sup> Senior bond issued effective February 14, 2012



## Attractive dividend policy

# Dividend per share (EUR)



<sup>1)</sup> Proposal

<sup>2)</sup> Based on average share price of fiscal year

<sup>3)</sup> Based on net income from continuing operations, net of non-controlling interests; as historically reported

<sup>4)</sup> Based on operating profit as historically reported



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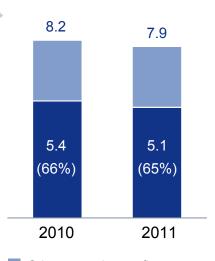
# AIM ensured strong contribution of investment result to operating profit

#### Allianz Investment Management

# Contributes to capital efficiency by maximizing risk adjusted investment return within a standardized process Facts Covering EUR 461bn (445bn in 2010) insurance assets 5 regional hubs 300 employees



#### Operating profit (EUR bn)

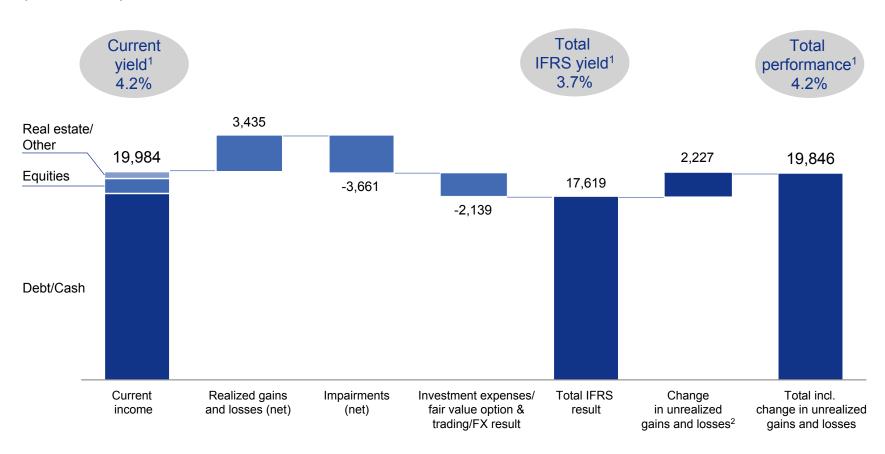


Other operating profit

Operating profit investment result<sup>1</sup>



# Investment performance 2011 – overview (EUR mn)

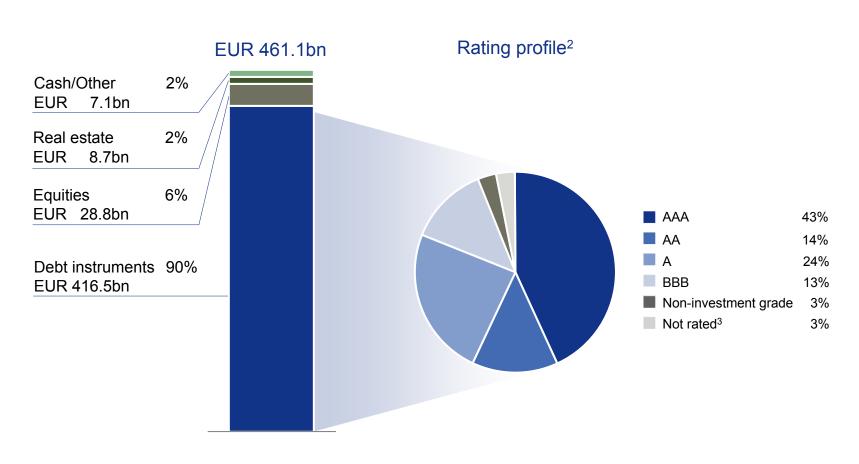


- Current income dominated by debt; current income yield stable with 4.2%
- Realized gains (net) on equities (~2/3) and also on debt securities (~1/3)
- Impairments mainly on equity (~2/3) and Greek government bonds (~1/3)
- 1) Yield calculation is based on the average asset base at carrying value
- 2) Includes AFS equity and debt, held-to-maturity investments as well as loans and advances to banks and customers



# High quality investment portfolio

#### Conservative asset allocation<sup>1</sup> High quality fixed income portfolio



<sup>1)</sup> Portfolio discussion is based on consolidated insurance portfolios (P/C, L/H, Corporate and Other; excl. unit-linked)

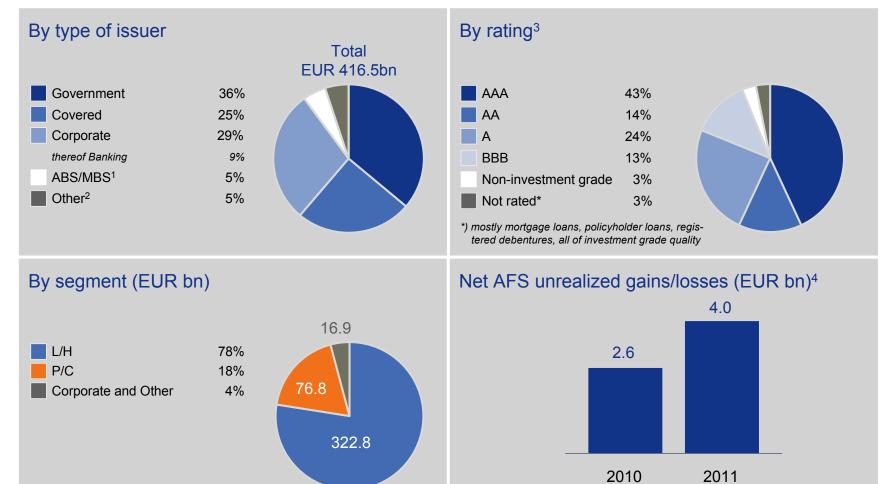
<sup>2)</sup> Excluding seasoned self-originated German private retail mortgage loans

<sup>3)</sup> Mostly mortgage loans, policyholder loans, registered debentures all of investment grade quality





## Fixed income portfolio

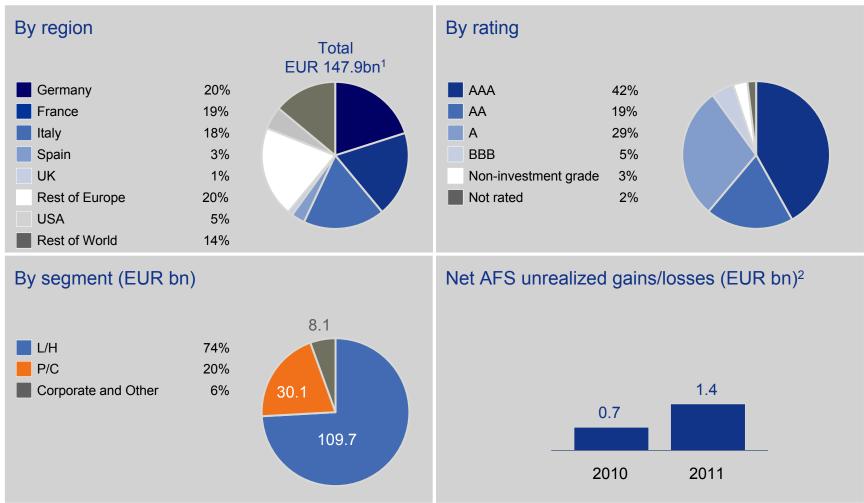


- 1) Including US agency backed investments (EUR 5.2bn)
- Including 4% seasoned self-originated German private retail mortgage loans;
   short-term deposits at banks
- 3) Excluding seasoned self-originated German private retail mortgage loans
- On-balance unrealized gains/losses after tax, non-controlling interests, policyholders and before shadow DAC





# Government bond allocation concentrated in EMU core countries



<sup>1)</sup> Government and government related (excl. US agency MBS)

<sup>2)</sup> On-balance unrealized gains/losses after tax, non-controlling interests and policyholders and before shadow DAC



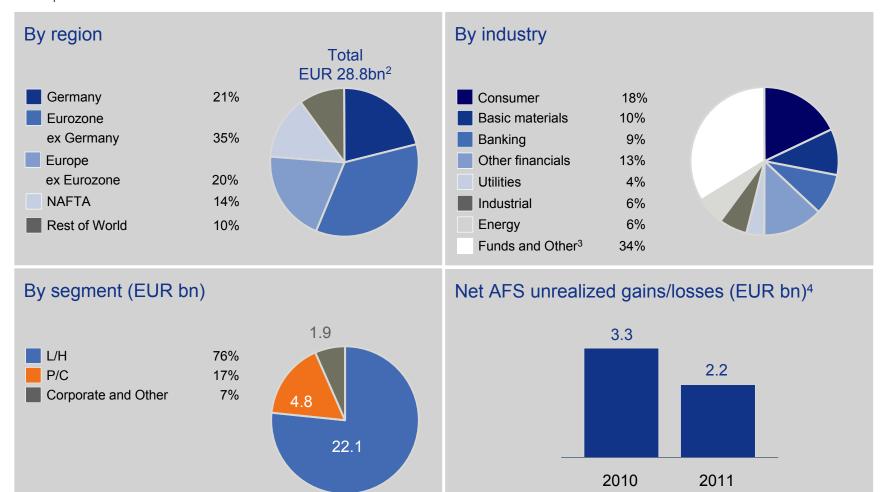
# Details sovereigns (EUR bn)

|             | Group |        |          | L/H   |              |          | P/C   |              |          |
|-------------|-------|--------|----------|-------|--------------|----------|-------|--------------|----------|
|             | Book  | %      | thereof  | Book  | %            | thereof  | Book  | %            | thereof  |
|             | Value | of F/I | domestic | Value | of F/I (L/H) | domestic | Value | of F/I (P/C) | domestic |
| Germany     | 29.1  | 7.0%   | 25.2     | 20.7  | 6.4%         | 18.5     | 4.8   | 6.2%         | 3.0      |
| France      | 27.6  | 6.6%   | 18.2     | 22.0  | 6.8%         | 15.3     | 4.3   | 5.6%         | 2.9      |
| Italy       | 26.1  | 6.3%   | 19.5     | 22.3  | 6.9%         | 16.4     | 3.7   | 4.8%         | 3.1      |
| USA         | 8.4   | 2.0%   | 6.0      | 4.9   | 1.5%         | 4.2      | 2.5   | 3.3%         | 1.8      |
| Switzerland | 6.0   | 1.4%   | 5.9      | 4.6   | 1.4%         | 4.5      | 1.4   | 1.8%         | 1.4      |
| Belgium     | 5.9   | 1.4%   | 2.2      | 4.6   | 1.4%         | 1.9      | 0.9   | 1.2%         | 0.2      |
| South Korea | 5.7   | 1.4%   | 5.6      | 5.7   | 1.8%         | 5.6      | 0.0   | 0.0%         | 0.0      |
| Spain       | 4.9   | 1.2%   | 3.1      | 3.8   | 1.2%         | 2.1      | 1.1   | 1.4%         | 1.0      |
| Austria     | 4.1   | 1.0%   | 0.3      | 3.2   | 1.0%         | 0.2      | 0.7   | 0.9%         | 0.1      |
| Netherlands | 2.9   | 0.7%   | 0.3      | 1.6   | 0.5%         | 0.2      | 0.8   | 1.1%         | 0.1      |
| Australia   | 2.4   | 0.6%   | 2.2      | 0.0   | 0.0%         | 0.0      | 2.3   | 3.0%         | 2.2      |
| UK          | 2.1   | 0.5%   | 1.4      | 0.2   | 0.1%         | 0.0      | 1.8   | 2.4%         | 1.4      |
| Poland      | 1.7   | 0.4%   | 0.4      | 1.3   | 0.4%         | 0.1      | 0.4   | 0.5%         | 0.3      |
| Mexico      | 1.5   | 0.4%   | 0.3      | 1.3   | 0.4%         | 0.2      | 0.2   | 0.3%         | 0.1      |
| Thailand    | 1.4   | 0.3%   | 1.2      | 1.4   | 0.4%         | 1.2      | 0.0   | 0.0%         | 0.0      |
| Brazil      | 1.4   | 0.3%   | 0.4      | 0.9   | 0.3%         | 0.0      | 0.5   | 0.6%         | 0.4      |
| Canada      | 1.2   | 0.3%   | 0.0      | 0.6   | 0.2%         | 0.0      | 0.6   | 0.7%         | 0.0      |
| Portugal    | 0.5   | 0.1%   | 0.2      | 0.3   | 0.1%         | 0.1      | 0.2   | 0.3%         | 0.1      |
| Ireland     | 0.4   | 0.1%   | 0.2      | 0.3   | 0.1%         | 0.0      | 0.1   | 0.2%         | 0.1      |
| Greece      | 0.3   | 0.1%   | 0.1      | 0.2   | 0.1%         | 0.0      | 0.1   | 0.1%         | 0.0      |
| Other       | 14.3  | 3.4%   | n.a.     | 9.8   | 3.0%         | n.a.     | 3.7   | 4.8%         | n.a.     |
| Total 2011  | 147.9 | 35.5%  | n.a.     | 109.7 | 34.0%        | n.a.     | 30.1  | 39.2%        | n.a.     |
| Total 2010  | 142.3 | 36.0%  | n.a.     | 104.0 | 34.1%        | n.a.     | 29.4  | 39.7%        | n.a.     |





## Equity portfolio



- 1) Before hedges; equity quota after hedges 6%
- Incl. non-equity retail funds (EUR 0.6bn), excl. equities designated at fair value through income (EUR 2.1bn)

- 3) Diversified investment funds (EUR 2.1bn); private and unlisted equity (EUR 5.1bn)
- On-balance unrealized gains/losses after tax, non-controlling interests and policyholders and before shadow DAC





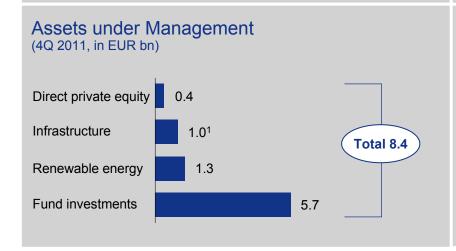
#### Alternative investments

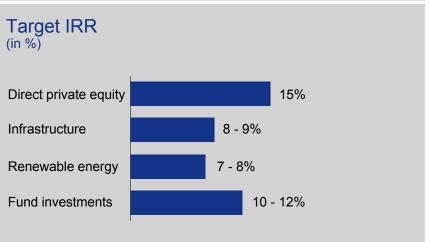
#### Renewables

- Further increased investment volume of renewable energies by various solar and windparks
- Wind energy investments strengthened in France and Germany, photovoltaic park investments conducted in **Italy and France**
- Continuing build-up of portfolio to be executed in newly established pan-European structure comprising various Allianz entities in Germany, France and Italy

#### Infrastructure

- Portfolio significantly increased to EUR 1bn by acquisition of the Norwegian gas transportation grid stake **Gassled**
- Investment team drives expansion of Allianz' portfolio, eyeing on core assets with a low-risk profile and longterm, stable and inflation-linked cash flows
- Major target sectors remain power and gas grids, rail and other transportation infrastructure







## Gassled

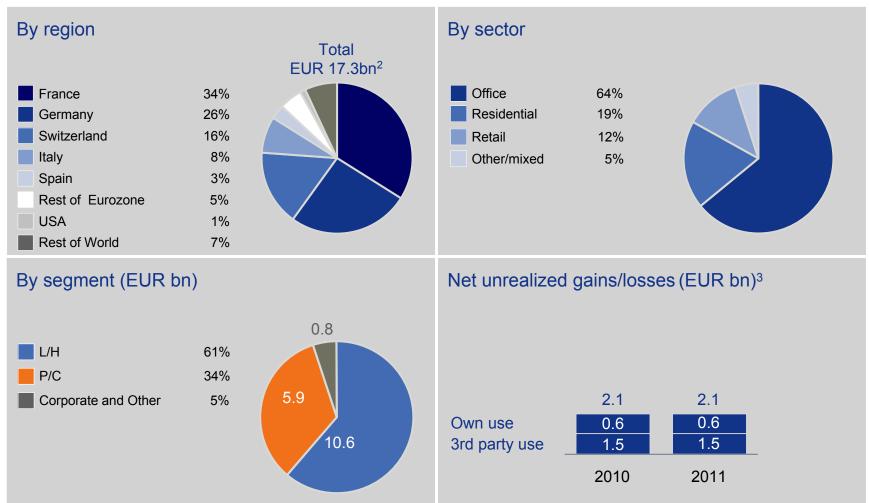
## Example for infrastructure investments

|                       | Total stake (6.4%¹)   | Statoil stake (24.1%1)                                  | Pipeline system                           |
|-----------------------|---|---|---|
| General               | <ul><li>as well as related platform</li><li>Connects the offshore gas</li></ul> | rich and dry gas pipelines,                             | HALTENPIPE Telebergodden                  |
| Region                | Norway 🍣  | Norway  | Mongstad<br>Sture<br>Kollsnes             |
| Economic figures      | Transaction value:<br>NOK 4.6bn (~EUR 0.6bn)                                    | Transaction total value: NOK 17.4bn (~EUR 2.2bn)        | Kårsta<br>Bt. Forgus                      |
|                       |   | (Allianz equity share: EUR 0.2 bn)                      | JANU WAR DRAWN                            |
| Ownership             | Allianz   | Consortium of Allianz, ADIA and CPPIB                   |   |
| Investment highlights | of gas supply to Europe  Regulated asset with inflat                            | tion protected returns inned by "ship or pay" contracts | Easington Dornum  Emden Dornum  Zeebrugge |





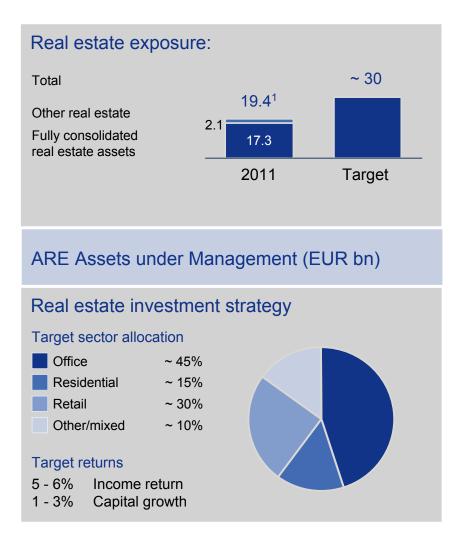
## Real estate portfolio



- 1) Based on carrying value, 3rd party use only
- 2) Market value of fully consolidated real estate assets including real estate own use (EUR 4.1bn) and minorities (EUR 0.3bn)
- 3) Off-balance unrealized gains/losses after tax, non-controlling interests, policyholders and before shadow DAC, based on external and internal real estate valuations



## Allianz Real Estate (ARE): active portfolio management



#### In 2011 more than EUR 1.5bn new investments ...

| Major investments   | Market/city | Sector      |  |
|---------------------|-------------|-------------|--|
| Prologis Europe     | Europe      | Logistics   |  |
| Archstone           | USA         | Residential |  |
| Brahms Quartier     | Germany     | Office      |  |
| Forum Seine         | France      | Office      |  |
| Friedrichstraße 200 | Germany     | Office      |  |
| Front de Seine      | France      | Office      |  |
| PGRESS              | USA         | Mixed       |  |
| Skyline Plaza       | Germany     | Retail      |  |

# ... but also approx. EUR 1bn divestments of non-strategic assets

| Divestments                      | Market/city               | Sector              |
|----------------------------------|---------------------------|---------------------|
| Small lines, secondary locations | Mainly in France, Germany | Residential, office |
| Logistic portfolio               | USA                       | Logistics           |

<sup>1)</sup> Contains EUR 17.3bn fully consolidated real estate assets and EUR 2.1bn other real estate assets (including EUR 0.9bn joint ventures and associated enterprises, EUR 1.5bn available-for-sale investments with open commitments and excluding EUR 0.3bn minorities).



# Real estate opportunity – expansion of debt business in Europe

#### The market opportunity

- Significant commercial real estate debt volumes to mature in the next years
- Banks partly retrench from new property lending (Basel III, liquidity issues, ...)
- Portfolios of performing commercial mortgage loans on the market
- Attractive credit spreads, including low risk transactions

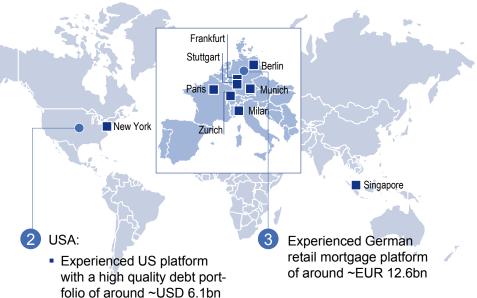
#### Landmark transaction in Europe in 2011

| Transaction             | Market/City       | Sector |
|-------------------------|-------------------|--------|
| Deutsche<br>Bank towers | Germany/Frankfurt | Office |

#### Allianz is well positioned

1 Sound real estate expertise locally available (Hubs in FR, GER, IT, CH, A/P, US)

Allianz Real Estate offices



Leveraging existing mortgage debt and real estate experience in Allianz

USD 1bn new investments in 2011



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# Major portfolio actions in 2011 and expectation for 2012

2011 2012

|                    | Portfolio<br>action | Assessment  | Portfolio action | Implications  |
|--------------------|---------------------|---|------------------|---|
| Debt<br>securities |                     | <ul> <li>Non-domestic Italian government bonds have been reduced in time</li> <li>Corporate bonds clearly outperformed on high spreads and limited peripheral exposure</li> <li>Government bonds underperformed on peripheral concerns</li> <li>Long duration paid off</li> </ul> |                  | <ul> <li>Invest in direct lending</li> <li>Increase High Yield and selected corporates</li> <li>Management of financials, particularly by reducing subordinated exposure through redemptions</li> <li>Retain Emerging Markets for yield and solvency</li> </ul> |
| Equities           | 3                   | <ul><li>Benefited from initial equity rally</li><li>Maximum underweight</li><li>Very bad year for equities</li></ul>  | 2                | <ul> <li>Equity valuations do not reflect risk to earnings</li> <li>Disappointing earnings season and Greek resolution might mark an entry moment</li> </ul>  |
| Real estate        |                     | <ul> <li>Continuing rebalancing of portfolio<br/>keeping focus on high quality investments</li> </ul>   | 2                | <ul><li>Selective and opportunistic investments</li><li>Allows for inflation adjustment</li></ul>   |
| Alternatives       | 2                   | <ul> <li>Successful investments in selective assets</li> </ul>  | 2                | <ul> <li>Continue strategic increase in alternative<br/>investments (infrastructure and distressed<br/>opportunities)</li> </ul>  |



## Key topics 2011 and expected topics for 2012

2011

2012

- Asset allocation further optimized with respect to Solvency II boundaries
- Low interest rate environment taken into consideration by intensive asset duration management
- Euro debt crisis:
  - rebalancing of sovereign exposure
  - pushing for insurance mechanism in EFSF/ESM framework



- Close monitoring of financial exposure (equity and corporates)
- Continued tight management of currency exposure
- Increase exposure to real assets (directly financing economy instead of indirectly via banks)
- Seize special situations/direct lending



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