

# Repositioning of the Allianz Group.

Dear Shareholder,

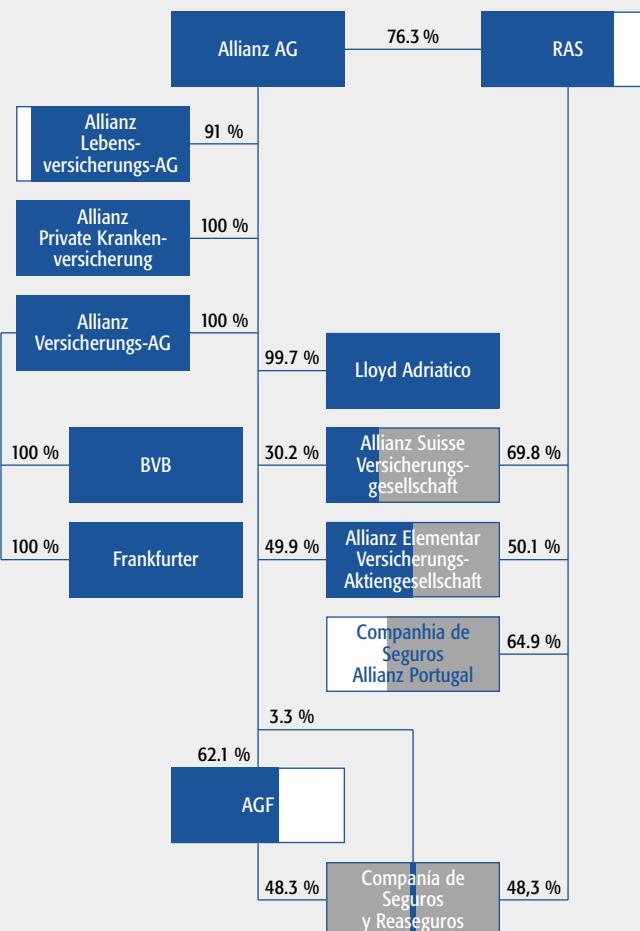
If you want to play in the premier league of international financial services providers, you need a strong base in your home market. Our home market is Europe. We want to use the measures on which you will decide today to reposition ourselves in Europe and to strengthen our position as Europe's leading financial services provider.

An important cornerstone of this repositioning is the merger of our Italian subsidiary Riunione Adriatica di Sicurtà S.p.A. (RAS) into Allianz. Why is Allianz taking this step?

Italy is the second most important European market for Allianz, and RAS has an excellent market position there. We want to strengthen this position and show a strong presence because we see the potential for further profitable growth in Italy.

Moreover, the full acquisition of RAS enables us to directly reallocate the holdings of operations to Allianz in key European markets such as Austria, Spain and Switzerland. This will allow us to become more flexible while reducing complexity and to best capture the growth opportunities in these markets.

## Situation prior to the reorganization

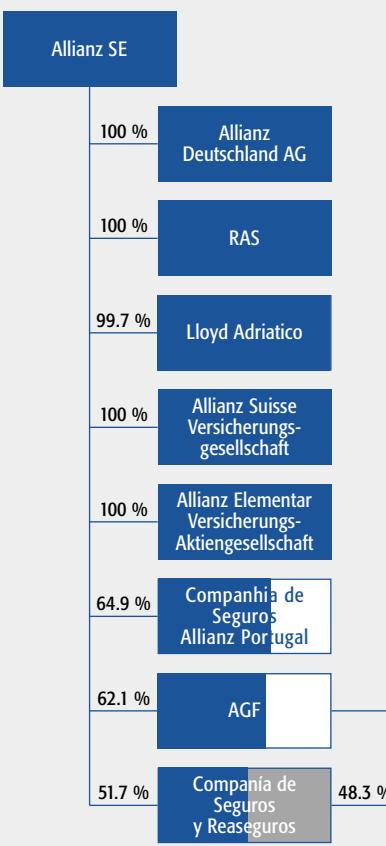


## Societas Europaea

As a result of the cross-border merger of RAS into Allianz, Allianz AG will convert to a European company (Societas Europaea – SE).

While our roots are and will remain in Germany, the reality is that today we are a highly international company, represented all around the world and with a strong focus on our European home market. Our organizational and legal structures should reflect this reality.

## Situation after the reorganization



The legal form of an SE has many advantages for Allianz. It allows cross-border mergers like the one we are currently undertaking with RAS. It gives us the opportunity of improving our corporate governance even further, with the Supervisory Board becoming a more efficient decision-making body. Employee representatives of our European subsidiaries will also be represented on the Supervisory Board in the future.

We are convinced that these measures will make us an even stronger Allianz, not only in Germany and Italy, but in the whole of Europe and worldwide. You as shareholder as well as our employees and customers will benefit from a clearer and more systematic structure.