

# Moving forward

Jay Ralph, Member of the Board  
of Management of Allianz SE

Commerzbank GIS

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**Allianz** 

## To sum it up

**1**

Strong market positions and brands

**2**

Resilient and well diversified business model

**3**

Natural hedge against interest rate changes

**4**

Strong capital position

**5**

Attractive dividend yield

**6**

Operating profit 2013 expected to be slightly above target range

# Allianz at a glance

EUR **106bn** total revenues<sup>1</sup>

EUR **1,811bn** total AuM<sup>2</sup>

EUR **9.3bn** operating profit<sup>1</sup>

**212%** economic solvency ratio<sup>2</sup>

**177%** regulatory solvency ratio<sup>2,3</sup>

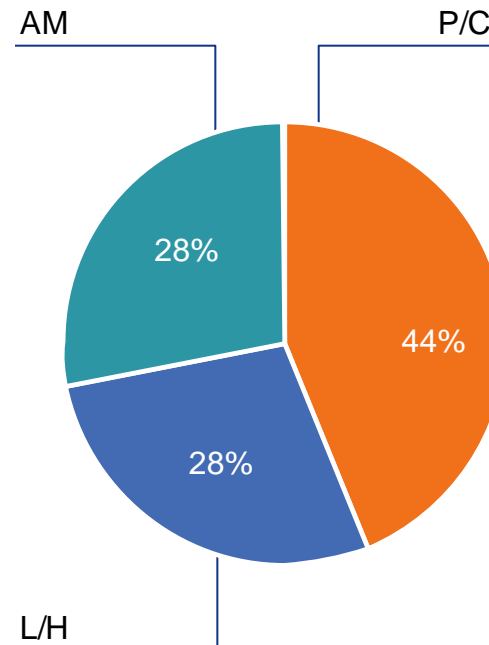
EUR **48.8bn** S/H equity<sup>2</sup>

EUR **56.6bn** market cap<sup>4</sup>

About **78mn** (direct) and **250mn** (indirect) customers<sup>1</sup>

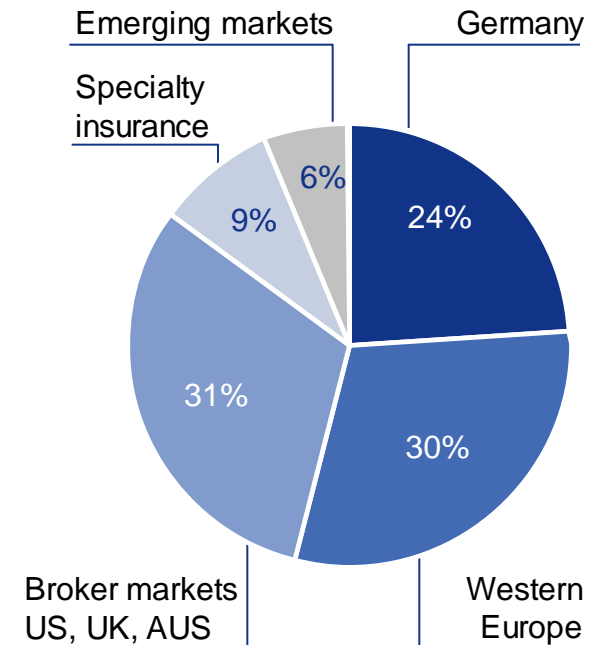
## Segments<sup>1,5</sup>

Operating profit in %



## Regions<sup>1,5</sup>

Operating profit in %



1) 2012, operating profit adjusted for reclassification of restructuring expenses and IAS19

2) 09/2013

3) Off-balance sheet reserves are accepted as eligible capital only upon request; Allianz SE has not submitted an application so far. Excluding off-balance sheet reserves, the solvency ratio would be 168%

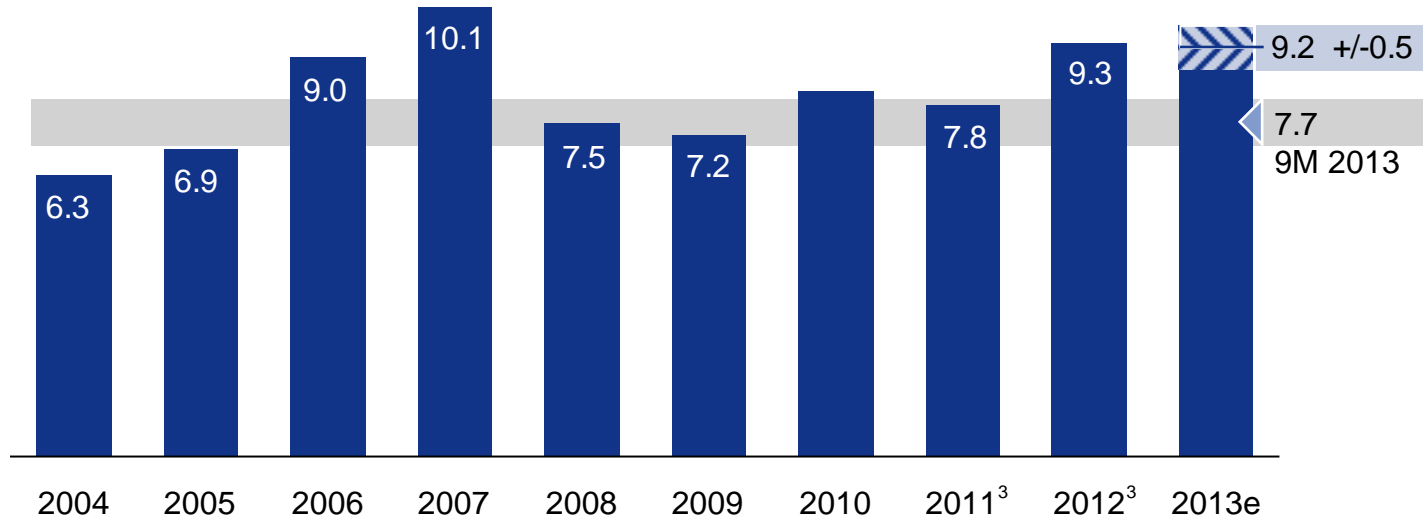
4) 12/2013

5) Relation of business segments excluding Corporate & Other and consolidation

# Diversification reduces interest rate sensitivity

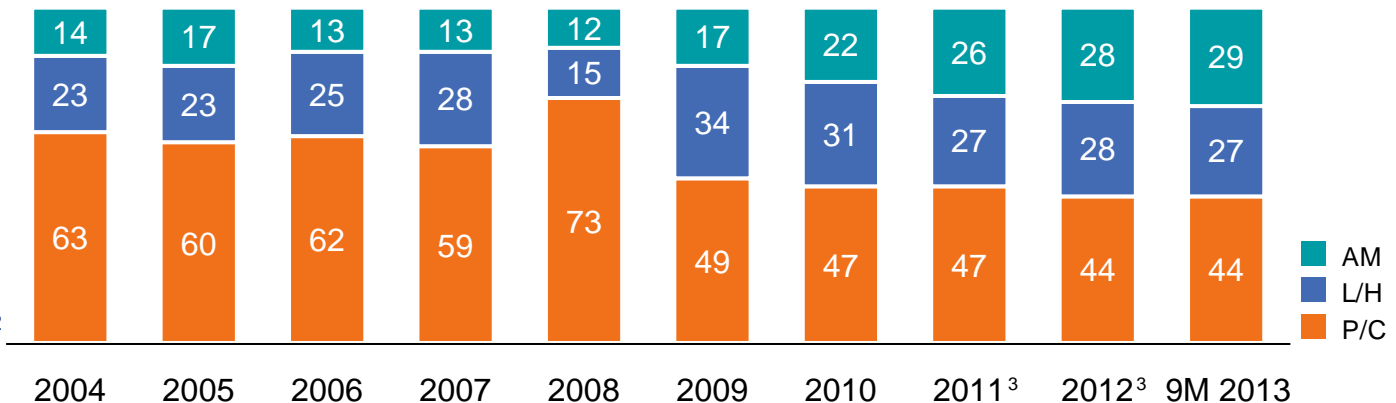
Stable operating profit in a volatile environment ...

Operating profit (EUR bn)<sup>1</sup>



... thanks to diversification

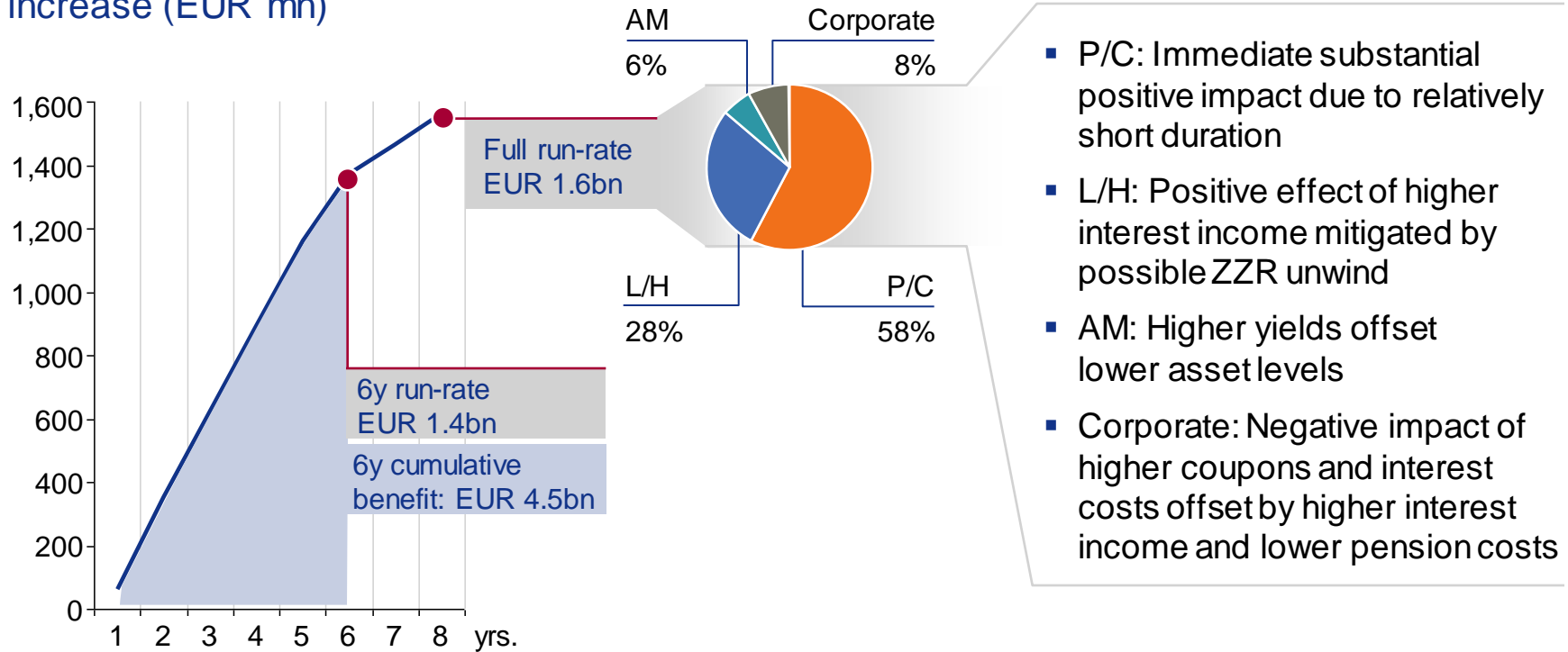
Operating profit by business segment (%)<sup>2</sup>



1) Historically reported figures excluding Banking segment  
 2) Based on historically reported figures excluding Corporate & Other, Banking and Consolidation  
 3) 2011 and 2012 including adjustments for restructuring charges and IAS 19 restatement

# Higher yields with positive net impact on operating profit

Operating profit after 100bps interest rate increase (EUR mn)

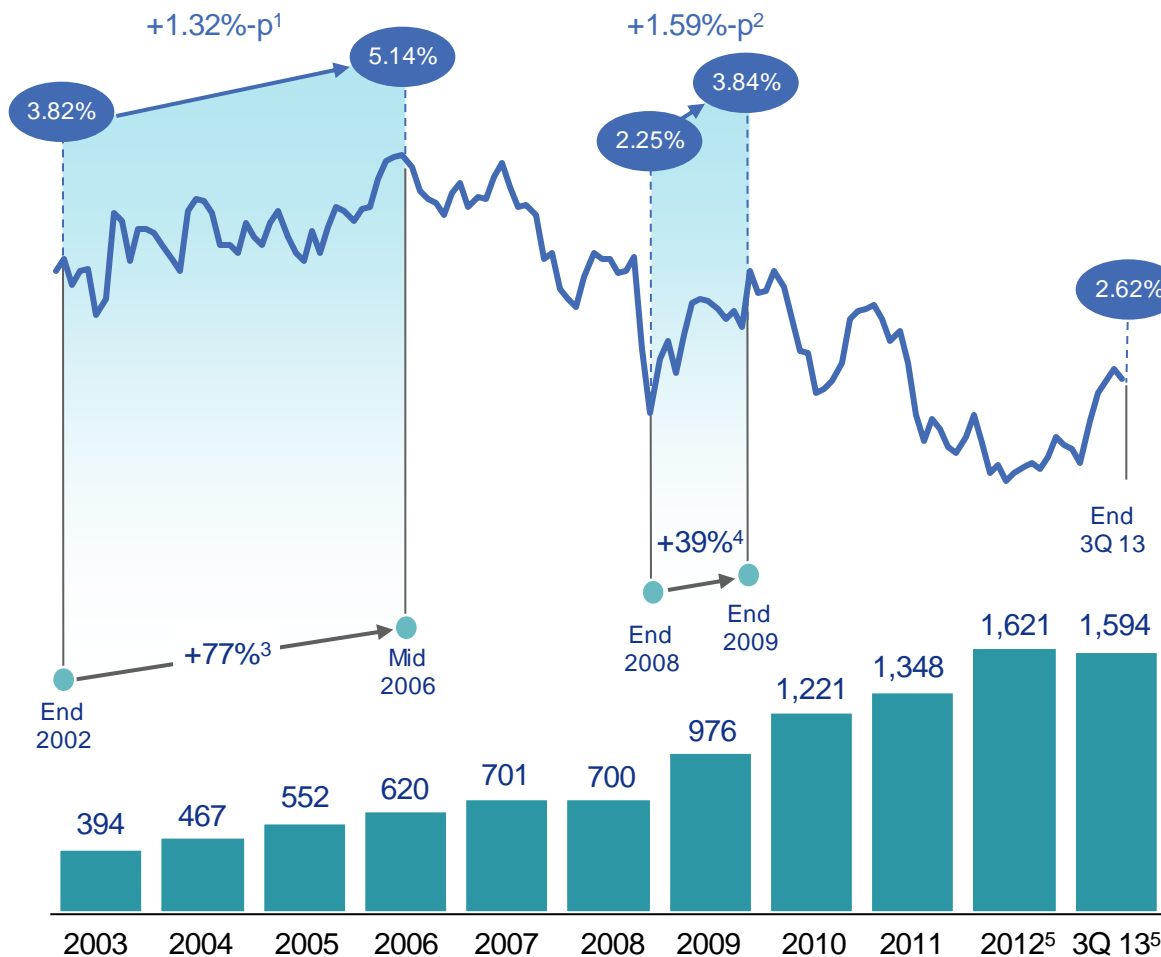


- P/C: Immediate substantial positive impact due to relatively short duration
- L/H: Positive effect of higher interest income mitigated by possible ZZR unwind
- AM: Higher yields offset lower asset levels
- Corporate: Negative impact of higher coupons and interest costs offset by higher interest income and lower pension costs

**Disclaimer:**

- Simplified assumptions
  - No impact on operational business
  - Unchanged risk appetite reg. reinvestments
  - L/H excl. impact on derivatives / DAC and trading liabilities (one-off)
  - Positive effects on MCEV / NBM excluded

# PIMCO AuM grew even in times of increasing interest rates



## Why resilience?

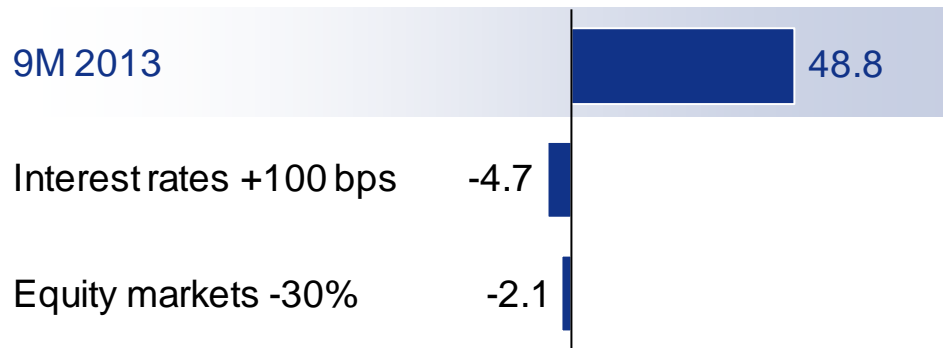
- Fixed income favored by regulation, income seeking investors (age 50+) or funds and ALM management
- Ongoing diversification into other asset classes and non-traditional products (now 65%) ...
- ... with higher revenue margins
- Growth opportunities in Europe / Asia
- Higher yields increase accumulated interest income
- Higher yields ultimately lead to more attractive F/I product

1) 30.06.06 compared with 31.12.02  
 2) 31.12.09 compared with 31.12.08  
 3) AuM: USD 569bn as of 30.06.06 compared with 322bn as of 31.12.02

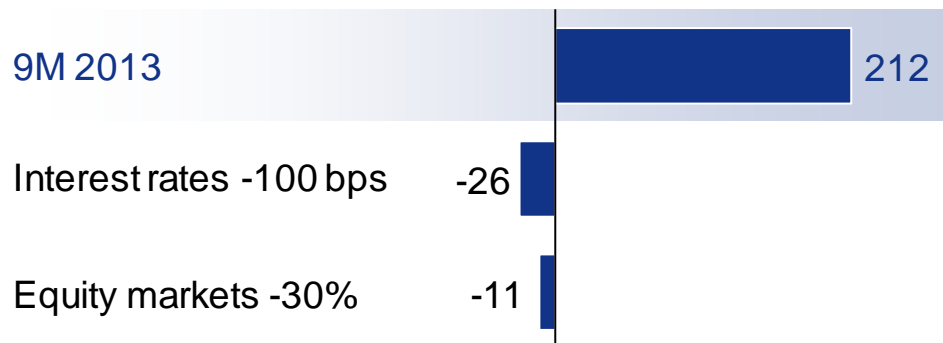
4) AuM: USD 976bn as of 31.12.09 compared with 700bn as of 31.12.08  
 5) New organizational setup  
 6) Source: Thomson Reuters, Bloomberg

## Strong and resilient capital base

### Shareholders' equity (EUR bn)

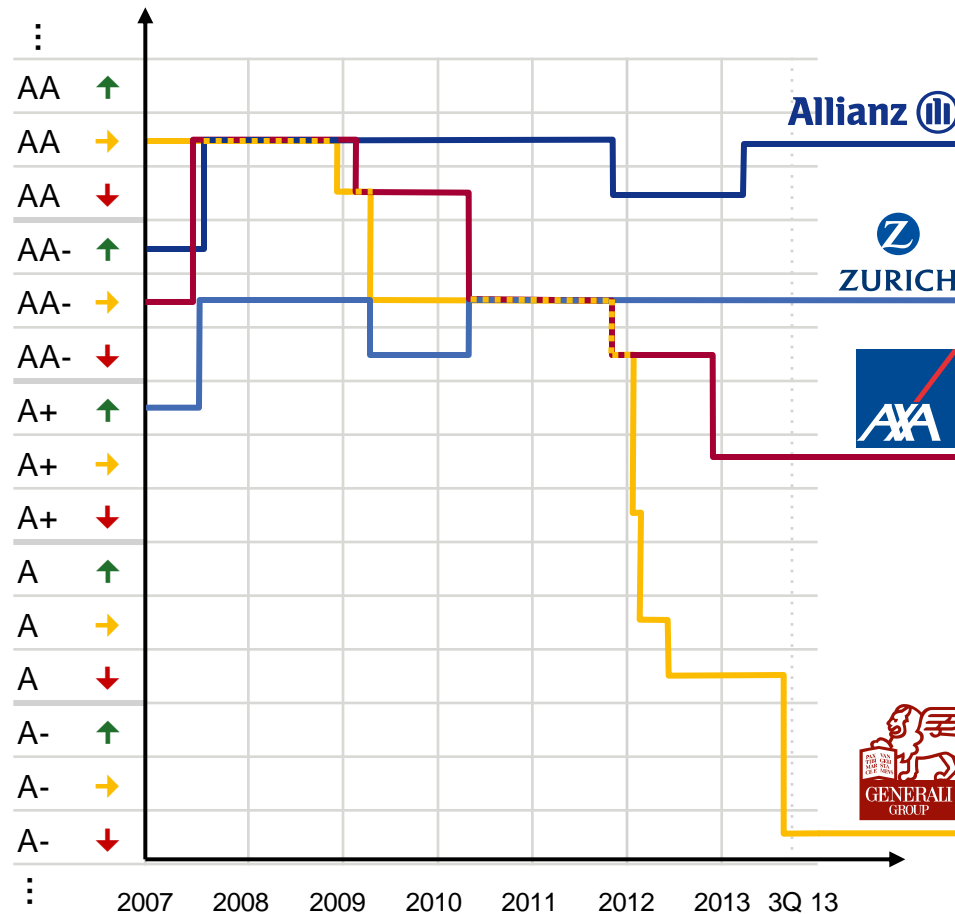


### Economic solvency (%)

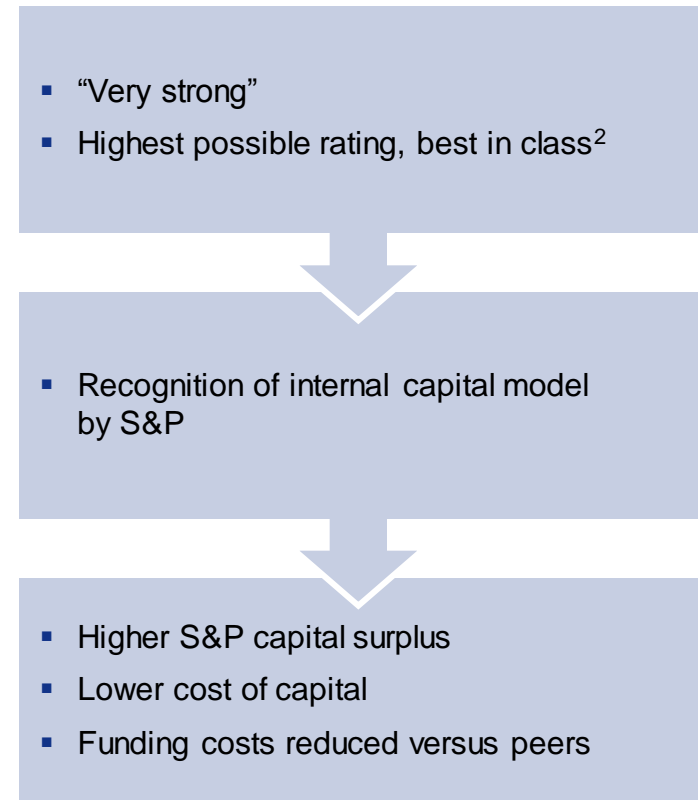


# Strong capitalization and risk management pay off

S&P financial strength rating / outlook<sup>1</sup>



S&P enterprise risk management (ERM)

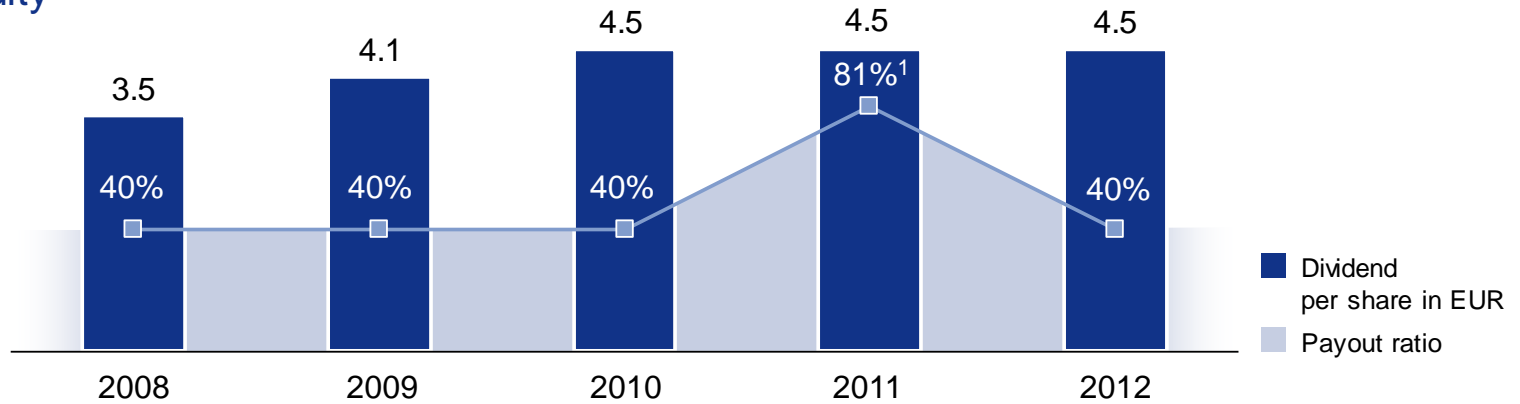


1) Insurer Financial Strength Ratings of holding companies or operating entities; positive/stable/negative outlooks indicated by green/yellow/red arrows; “credit watch” categorized in the same way as “outlook”  
 2) Axa, Zurich: “strong”, Generali “adequate”

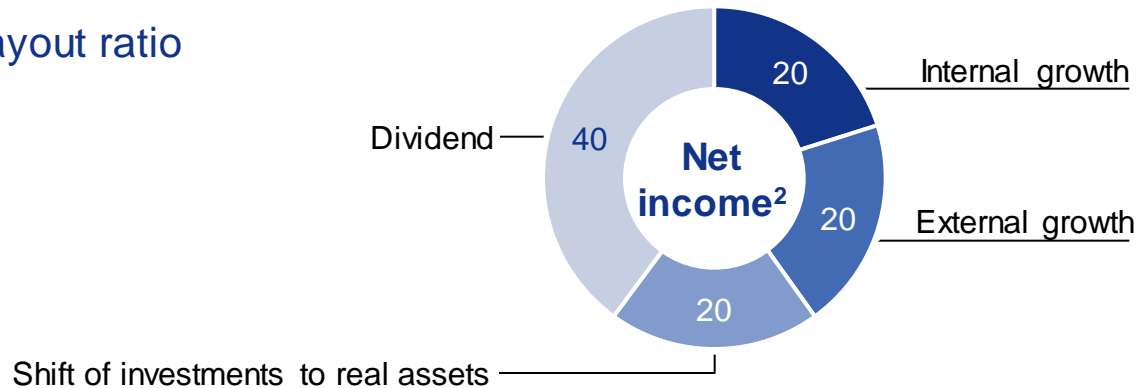


# Transparent dividend policy

## 1 Continuity



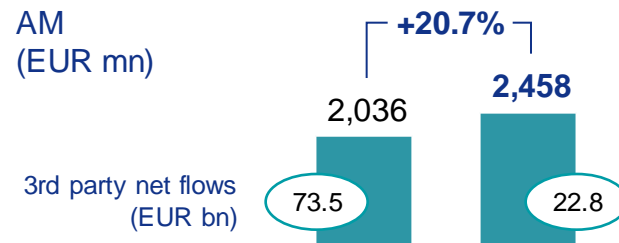
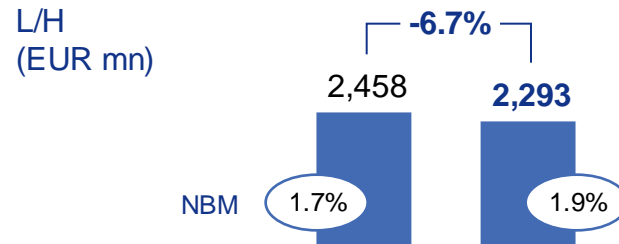
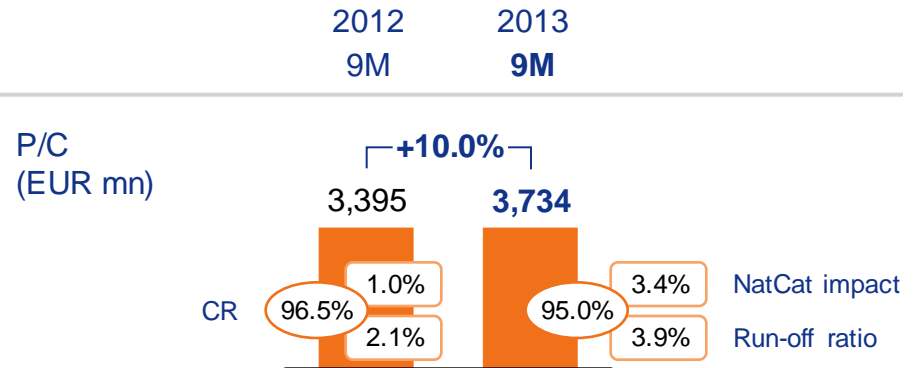
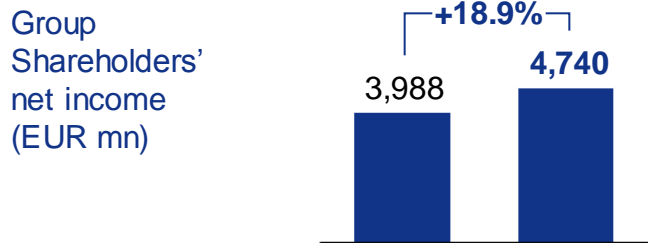
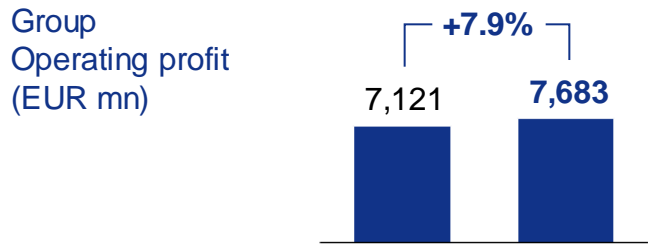
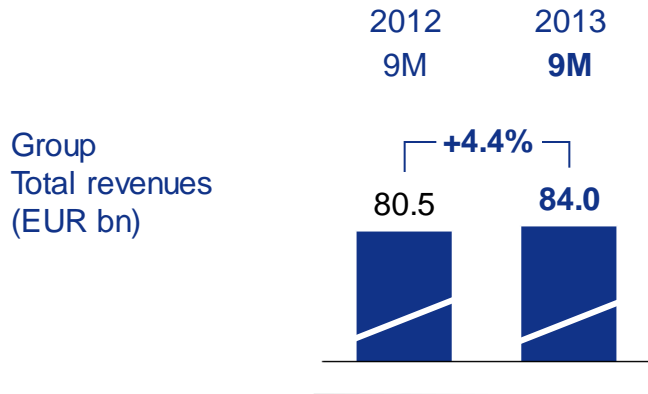
## 2 Payout ratio



▶ Dividend growth to be achieved through increase of net income

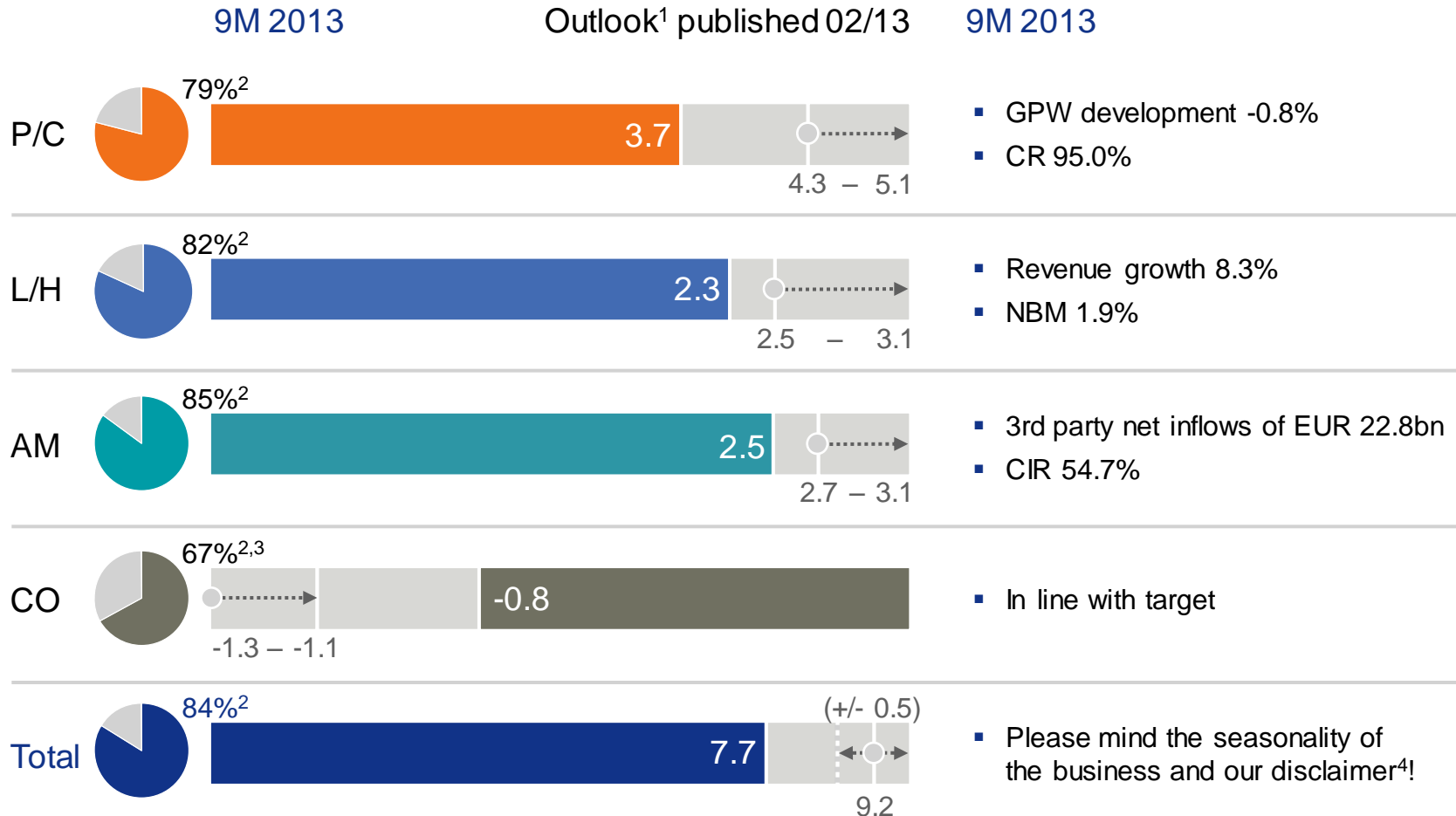
1) High ratio to compensate for non-operating impairments  
 2) Net income attributable to shareholders

# Highlights 9M 2013



# Outlook: expected operating profit 2013 slightly above target range

Operating profit (EUR bn)



1) For FY 2013  
 2) As % of target range mid-point based on EUR mn figure  
 3) Corporate and consolidation  
 4) Disclaimer: impact from NatCat, financial markets and global economic development not predictable!

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