Best's Credit Rating Effective Date
March 27, 2026

Additional Rating Types
National Scale Rating for Allianz México SA Cia de Seg (AMB#086517) is aaa.MX

Analytical Contacts

Andrea Porta
Senior Financial Analyst
Andrea.Porta@ambest.com
+31 20 808 1700

Mathilde Jakobsen
Senior Director-Analytics
Mathilde.Jakobsen@ambest.com
+31 20 808 3118

Information

Best's Credit Rating Methodology

Guide to Best's Credit Ratings

Market Segment Outlooks

Financial Data Presented
The financial data in this report reflects the most current data available to the Analytical Team at the time of the rating. Updates to the financial exhibits in this report are available here: Best's Financial Report.

Allianz SE

AMB #: 085014 | **AIIN #:** AA-1340026
Associated Ultimate Parent: AMB # 085449 - Allianz SE

Best's Credit Ratings - for the Rating Unit Members

Financial Strength Rating (FSR)	Issuer Credit Rating (ICR)
A+	**aa**
Superior	**Superior**
Outlook: **Stable**	Outlook: **Stable**
Action: **Affirmed**	Action: **Affirmed**

Assessment Descriptors

Balance Sheet Strength	**Strongest**
Operating Performance	**Strong**
Business Profile	**Very Favorable**
Enterprise Risk Management	**Appropriate**

Rating Unit - Members

Rating Unit: Allianz SE | AMB #: 085014

AMB #	Rating Unit Members	AMB #	Rating Unit Members
002268	AGCS Marine Insurance Company	085309	Allianz S.p.A.
093686	AWP Health & Life S.A.	085449	Allianz SE
078025	AWP P&C S.A.	002618	Allianz Underwriters Ins Co
093335	Allianz Global Corp & Spec BR	002176	American Automobile Ins Co
087997	Allianz Global Corp & Spec SE	002266	Chicago Insurance Company
000407	Allianz Global Risks US Ins Co	002097	Euler Hermes NA Insurance Co.
006830	Allianz Life Ins Co of NA	001892	Fireman's Fund Indemnity Corp
009417	Allianz Life Ins of New York	002179	Fireman's Fund Insurance Co
086517	Allianz México SA Cia de Seg	002267	Interstate Fire & Casualty Co
073713	Allianz Risk Transfer (BM) Ltd	004001	Jefferson Insurance Company
077703	Allianz Risk Transfer AG	002182	National Surety Corporation

Rating Rationale

Balance Sheet Strength: Strongest

- The consolidated level of risk-adjusted capitalisation of Allianz SE (Allianz) is expected to remain at the strongest level as measured by Best's Capital Adequacy Ratio (BCAR). Partial equity credit is given in the BCAR model to soft capital components, including hybrid debt and life contractual service margin and risk adjustment.
- The group's regulatory solvency coverage ratio stood at 218% at year-end 2025.
- Strong liquidity and sound asset/liability management, enhanced by the capabilities of the group's asset management division.
- Financial flexibility is considered excellent, due to a track record of strong capital generation, moderate financial leverage, good coverage ratios and a good standing in capital markets.
- Prudent reserving practices and a sophisticated reinsurance programme for tail-risk reduction.

Operating Performance: Strong

- Track record of strong and stable operating performance.
- Highly diversified earnings profile by line of business and geography underpinning relatively stable and robust income. Results are enhanced by solid risk-free asset management fee and investment income.
- The property/casualty segment achieved a strong low-nineties combined ratio at year-end 2025. The robust result was supported by positive price and volume effects as well as a run-off ratio in line with long-term average levels.
- The life/health segment's operating profit in 2025 remained in line with the strong results delivered one year prior, supported by moderate growth in business volume and solid new business margin.
- The operating profit of Allianz's asset management segment remained robust, supported by positive net inflows in 2025 and a slight improvement in its cost investment ratio.

Business Profile: Very Favorable

- Allianz is one of the largest insurance groups in the world, and it has excellent diversification by product and geography, with a mix of property/casualty, life/health and asset management businesses.
- Through its subsidiaries, Allianz group has a leading position in European personal lines and leading global positions in credit insurance, assistance, corporate insurance and asset management.
- Despite a competitive environment, the group maintains leading positions in its core markets, aided by its vast scale, strong brand, technical excellence and diversified distribution.
- Allianz is expected to remain one of the leading groups in the global insurance market, supported by its forward-looking business strategy and its drive to enhance the insurance value chain through innovation and digitalisation.

Enterprise Risk Management: Appropriate

- Developed enterprise risk management (ERM) framework that is largely embedded throughout the organisation.
- Risk strategy and clearly articulated risk appetite form an integral part of business strategy formulation and planning, supported by forward-looking risk identification and stress testing.
- Allianz is considered to have a relatively high risk profile and elevated organisational complexity, which are matched by its strong risk management tools and capabilities.

Outlook

- The stable outlooks reflect the expectation that the group's balance sheet strength fundamentals will remain supportive of the strongest assessment, underpinned by the strongest level of risk-adjusted capitalisation as measured by BCAR and supported by conservative capital management and excellent financial flexibility. The group is expected to remain one of the leaders in the global insurance market and continue to demonstrate stable and strong operating performance, supported by superior diversification by line of business and geography as well as continued technical discipline.

Rating Drivers

- Negative rating pressure could follow a weakening of balance sheet strength fundamentals, for example, as a result of a decline in risk-adjusted capitalisation.
- A sustained deterioration of operating performance could result in negative rating actions.
- Positive rating actions are unlikely in the near term. Over a longer term, positive rating actions could arise if Allianz outperforms its peers in terms of operating results for an extended period of time and demonstrates strengthening of its key rating fundamentals to a standard commensurate with a higher rating level.

Key Financial Indicators

AM Best may recategorize company-reported data to reflect broader international reporting standards and increase global comparability.

Best's Capital Adequacy Ratio (BCAR) Scores (%)

Confidence Level	95.0	99.0	99.5	99.6
BCAR Score	64.8	52.2	47.1	45.9

Source: Best's Capital Adequacy Ratio Model - Global

Key Financial Indicators	2025 - IFRS 17 EUR (000)	2024 - IFRS 17 EUR (000)	2023 - IFRS 17 EUR (000)	2022 - IFRS 17 EUR (000)	2021 EUR (000)
Revenue:					
Life – Net Insurance Services Revenue	23,653,000	22,207,000	19,309,000	20,615,000	...
Life – Net Premiums Written	...	...	...	...	25,017,000
Non-Life – Net Insurance Services Revenue	69,345,000	67,376,000	62,397,000	58,203,000	...
Non-Life – Net Premiums Written	...	...	...	...	53,479,000
Composite – Net Insurance Services Revenue	92,998,000	89,583,000	81,706,000	78,818,000	...
Composite – Net Premiums Written	...	...	...	...	78,496,000
Net Income	11,430,000	10,540,000	9,032,000	6,856,000	7,105,000
Total Assets	1,024,276,000	1,044,578,000	983,174,000	935,897,000	1,139,429,000
Total Capital and Surplus	66,349,000	64,076,000	61,560,000	58,735,000	84,222,000

Source: BestLink® - Best's Financial Suite

Key Financial Indicators & Ratios	2025 - IFRS 17 EUR (000)	2024 - IFRS 17 EUR (000)	2023 - IFRS 17 EUR (000)	2022 - IFRS 17 EUR (000)	2021 EUR (000)
Profitability:					
Life (Re)Insurance and Investment Result	6,018,000	5,580,000	5,648,000	4,834,000	...
Balance on Life Technical Account	...	...	...	...	4,794,000
Non-Life (Re)Insurance and Investment Result	11,595,000	10,261,000	9,257,000	8,634,000	...
Balance on Non-Life Technical Account	...	...	...	...	2,835,000
Net Income Return on Net Insurance Services Revenue (%)	12.3	11.8	11.1	8.7	...
Net Income Return on Capital and Surplus (%)	17.5	16.8	15.0	...	8.4
Non-Life Combined Ratio (%)	...	...	...	...	93.9
Net Investment Yield (%)	3.7	4.6	3.5	...	1.9
Leverage:					
Net Insurance Services Revenue to Capital and Surplus (%)	140.2	139.8	132.7	134.2	...
Net Premiums Written to Capital and Surplus (%)	...	...	...	...	98.2

Source: BestLink® - Best's Financial Suite

Note: Non-Life (Re)Insurance and Investment Result includes investment income. Balance on Non-Life Technical Account does not include investment income.

Credit Analysis

Balance Sheet Strength

The balance sheet strength assessment of Allianz is underpinned by risk-adjusted capitalisation at the strongest level, as measured by BCAR. The group's high exposure to market risk (interest rate, equity and credit spread risk amongst others) is addressed by conservative capital management and sound asset-liability management practices, enhanced by the capability of its asset managers. Additionally, the group's balance sheet benefits from good liquidity management and prudent reserving practices. Financial flexibility is considered excellent, due to a track record of strong capital generation, moderate financial leverage, good coverage ratios and a good standing in the capital markets. Balance sheet strength is also supported by sophisticated reinsurance for tail risk reduction.

Partial offsetting factors include material reliance on equity credit given to soft capital components, including hybrid debt and life contractual service margin and risk adjustment, as well as some constraints on capital fungibility, a typical regulatory impediment for life insurers, which is mitigated by the group's strategy of maintaining excess liquidity at the holding company.

Capitalisation

The BCAR scores presented under the "Best's Capital Adequacy Ratio Summary" section of this report are based on Allianz's year-end 2024 consolidated audited financial statements under IFRS 17.

Allianz's risk-adjusted capitalisation (RAC) is expected to remain at the strongest level, as measured by BCAR, supported by strong earnings generation and prudent capital management.

As a result of Allianz's considerable life operations in Europe and the United States, it manages a large balance sheet and is exposed to considerable market risk, which subjects RAC to potential volatility. However, the group's conservative capital management approach, which incorporates significant capital buffers, as well as its prudent risk management practices, reduce the likelihood of RAC falling below the strongest level.

Partial credit is given in available capital in BCAR for life contractual service margin and risk adjustment and discretionary profit-sharing reserves. Credit is also given to subordinated debt issues.

The group has aimed to achieve higher capital efficiency and to transform its capital productivity and resilience by repositioning its life product portfolio towards a capital-light model. This has mainly been achieved by strong duration management and proactive new business management (improving the life book business mix). The capital light model of new business focuses on allocating capital towards the protection and health business as well as unit-linked business growth. Additionally, Allianz has improved its capital efficiency through in-force management of back book transactions. Consequently, Allianz's exposure to interest rate risk has reduced materially. Allianz assumes that capital requirements for new life business is self-financing going forward supported by those beforementioned changes.

Allianz's dividend policy includes a minimum payout ratio of 60%, subject to a minimum Solvency II ratio of 150%. Allianz has committed to flexible payment of excess income above that required for external growth. During 2025, the group completed a share buy-back of EUR 2 billion and has announced an additional EUR 2.5 billion for 2026.

Allianz has a track record of very robust internal capital generation during recent years, enabling it to achieve steady growth in dividends (per share), as well as financing organic and inorganic growth.

Financial flexibility is considered excellent due to Allianz's track record of successfully accessing capital markets, together with its moderate debt leverage and good interest coverage ratios. At year-end 2025, Allianz held EUR 7.5 billion of senior debt and EUR 17.2 billion of subordinated debt on its balance sheet, which includes restricted Tier1 issues. The group manages financial leverage with the indication that the adjusted debt leverage ratio would only go above 30% if the group needs it for strategic growth opportunities. At year-end 2025, the group's adjusted debt leverage stood at 17.8% (as calculated by AM Best, adjusted debt to total capital with no CSM credit).

Allianz retains the vast majority of its underwriting risks. The group's outwards reinsurance largely relates to fronting business and to coverage for reduction of peak risks. Outwards reinsurance purchasing is relatively sophisticated and is centralised through Allianz Re, a business unit within Allianz SE.

As at year-end 2025, Allianz's Solvency II regulatory solvency capital ratio (SII ratio) stood at 218% (2024: 209%). The moderate improvement reflects strong organic capital generation, offsetting dividend accruals and share buy-backs. Going forward, it is expected

Balance Sheet Strength (Continued...)

that robust capital generation as well as lower capital requirements for new life business will support similar levels of SII ratio even after higher capital returns to shareholders. The group regards financial risk as its largest risk and aims therefore to actively manage the sensitivities of the ratio. Allianz has undertaken various de-risking measures over the past years to strengthen its capital resiliency.

Sophisticated capital management is a positive factor for the balance sheet strength assessment. Capital management communication relating to its SII ratio refers to a minimum threshold at 180%. According to its guidelines, a fall in the SCR ratio below 150% would trigger an adjustment to group's dividend payout.

Capital Generation Analysis	2025 - IFRS 17 EUR (000)	2024 - IFRS 17 EUR (000)	2023 - IFRS 17 EUR (000)	2022 - IFRS 17 EUR (000)	2021 EUR (000)
Beginning Capital and Surplus	64,076,000	61,560,000	58,735,000	84,222,000	84,594,000
Net Income	11,430,000	10,540,000	9,032,000	6,856,000	7,105,000
OCI Movement	-291,000	-743,000	2,366,000	-7,610,000	...
Other Provisions/Reserves/Restatements	-2,157,000	-1,636,000	-3,844,000	-20,154,000	...
Net Change in Life CSM	1,378,000	2,201,000	427,000	50,277,000	...
Net Unrealized Capital Gains (Losses)	...	...	...	...	-5,785,000
Currency Exchange Gains (Losses)	...	...	...	...	1,156,000
Change in Equalisation and Other Reserves	...	...	...	...	2,412,000
Stockholder Dividends	-6,387,000	-5,751,000	-4,931,000	-4,870,000	-4,270,000
Other Changes in Capital and Surplus	-322,000	106,000	202,000	291,000	-990,000
Net Change in Capital and Surplus	2,273,000	2,516,000	2,825,000	-25,487,000	-372,000
Ending Capital and Surplus	66,349,000	64,076,000	61,560,000	58,735,000	84,222,000
Of which:					
Non-Controlling Interests in Equity	3,627,000	3,789,000	3,321,000	4,320,000	4,270,000
Net Change in Capital and Surplus (%)	3.5	4.1	4.8	-30.3	-0.4

Source: BestLink® - Best's Financial Suite

Liquidity Analysis (%)	2025 - IFRS 17	2024 - IFRS 17	2023 - IFRS 17	2022 - IFRS 17	2021
Liquid Assets to Adjusted Liabilities	78.8	75.6	78.2	77.3	76.9
Total Investments to Total Liabilities	98.7	95.3	98.4	97.9	92.2

Source: BestLink® - Best's Financial Suite

Asset Liability Management - Investments

Allianz is considered to have very strong ALM capabilities. The group’s fixed income investment strategy is driven by the liability structure, using cash-flow matching, and is based on risk capital allocation.

Interest rate risk has been a prominent risk due to the group’s exposure to a back-book that was dominated by guaranteed products. However, the positive interest rate developments in recent years have significantly reduced the risk. The group’s interest rate strategy remains nevertheless unchanged to ensure long-term resilience.

In line with the geographical split of its insurance business, Allianz's fixed-income portfolio is invested mainly in European bonds and loans, the vast majority of which are investment-grade. AM Best notes that Allianz has significant exposure within its portfolio to non-traded assets, which accounts for roughly one third of the investment portfolio. These include both private equity, real estate and private debt. The private debt allocation mostly includes mortgages, infrastructure debt and private placements. Allianz is expected to retain the exposure to alternative investments in the range 25%-30%.

In AM Best's view, Allianz has ample resources to meet its liquidity needs. The majority of its investment portfolio consists of highly rated fixed income securities, which are easily marketable. Cash flow requirements are constantly monitored on a group-wide basis, and the group's subsidiaries benefit from access to a group-wide cash pooling facility. Allianz's excellent and active asset-liability management minimises its liquidity risks.

Balance Sheet Strength (Continued...)

Composition of Cash and Invested Assets	2025 - IFRS 17 EUR (000)	2024 - IFRS 17 EUR (000)	2023 - IFRS 17 EUR (000)	2022 - IFRS 17 EUR (000)	2021 EUR (000)
Total Cash and Invested Assets	945,300,000	934,432,000	907,318,000	858,441,000	973,014,000
Cash (%)	3.2	3.4	3.2	2.7	1.8
Bonds (%)	48.0	48.5	48.2	49.0	56.9
Equity Securities (%)	11.9	11.7	11.1	10.9	8.5
Real Estate, Mortgages and Loans (%)	13.5	14.2	14.6	15.0	13.8
Other Invested Assets (%)	21.4	19.8	20.6	19.8	17.4
Total Cash and Unaffiliated Invested Assets (%)	97.9	97.6	97.7	97.4	98.4
Investments in Affiliates (%)	2.1	2.4	2.3	2.6	1.6
Total Cash and Invested Assets (%)	100.0	100.0	100.0	100.0	100.0

Source: BestLink® - Best's Financial Suite

Reserve Adequacy

Allianz prudently sets its reserves in line with best market practices. Over the last ten years, P/C reserves for the group's accident years have developed positively, demonstrated by run-off ratio of 1.9% in 2025, slightly less favourable than the year before yet still broadly in line with its long-term average. It is expected that Allianz will be able to report reserve releases around its long-term average ratio over the cycle.

The group’s disclosure at year-end 2025 indicates that the risk adjustment under IFRS 17 corresponds to a confidence level of 65%-70% for P/C and 72%-77% for Life. On a consolidated basis, the confidence level benefits from correlation and is estimated around 75-80%, in line with peers.

Operating Performance

Allianz has a record of strong and stable overall results over an extended period of time, supported by highly diversified operations. Allianz’s earnings have a good split across the three main segments: property/casualty, life and asset management, as well as across geographies. This diversification of earnings has contributed to the group’s stable profitability. Strong profitability is reflected by a relatively stable and robust average return on equity (RoE) in the past. In 2025, the group recorded an RoE of 17.5%, as calculated by AM Best (2024: 16.8%).

The group’s good diversification of earnings and consistent strong operating results remain the main contributor to its stable profitability. A record net income of EUR 11.4 billion was reported in 2025, driven by solid growth levels and high return on equity across all segments.

Earning levels have consistently remained strong, supported by robust earnings in its property and casualty segment as well as its life and health segment. Allianz's asset management operations provide solid cash flows and operating profits that are not directly correlated with the results of its insurance businesses. AM Best expects Allianz to continue to report strong operating performance going forward. Over the longer-term, diversified and uncorrelated revenue streams are expected to support the maintenance of strong and relatively stable earnings.

- - Property / Casualty - -

Operating profit for the segment improved in 2025, continuing to be supported by positive price and volume effects that drove a internal growth rate of 8.2%. The group’s combined ratio (CR) in 2025 was 92.4% (discounted, net/net, as calculated by AM Best) compared to 94.2% in the prior year. The improvement was primarily due to the exceptionally low level of Nat-Cat losses, partially offset by less favourable run-off result. Additionally, the expense ratio continued its steady trend of improvement thanks to a number of expense optimisation initiatives across operating entities.

Combined ratios marginally improved across all geographies, with the only exception of Australia which was severely affected by Nat-Cat events in the last quarter of 2025. However, there were no significant negative contributions from any geographies. The commercial lines segment (about 40% of P/C total business volume) remained stable with underwriting performance at excellent levels

Operating Performance (Continued...)

(CR: 91.7%, as reported by Allianz), whereas the retail segment showed a material improvement (CR: 92.4% in 2025 compared to 94.1% in 2024).

- - Life / Health - -

After the strong business growth recorded in 2024, the life & health segment broadly stabilised in 2025 across operating entities, consolidating its positive momentum with a low single digit growth in both business volumes and operating profit. The life & health segment benefits from strong cash flows and a strong new business margin. New business is self-funding due to the shift in products (capital light) in recent years. This enables the group to grow quicker in the segment going forward.

Present value of new business premiums (PVNBP) marginally increased by 3.5% year-on-year, partly dragged by the USA business impacted by unfavourable exchange rates, and Italy, due to the sale of UniCredit Allianz Vita S.p.A.. Thanks to the stable attractive new business margin (NBM) of 5.7% (2024: 5.7%) (as reported by Allianz), the group reported another year of strong value of new business (VNB).

The group’s normalised CSM growth rate remained strong at 5.2% in 2025, above the group’s internal expectation of 4%-5%. CSM release was in line with expectations and was more than replaced by a healthy level of new business and expected in-force return.

- - Asset Management - -

Allianz’s Asset Management (AM) segment results remained robust in 2025, supported by positive net third party inflows from both PIMCO and AGI which drove a moderate increase in asset under management. This, combined with a modest improvement in the cost investment ratio, resulted in a 3.3% increase in operating profit.

- - Investment Results - -

Investment income continues to be a material contributor to the group’s overall profitability. Allianz's strong operating investment results are driven mainly by the higher interest rate environment, which supports reinvestment yields in 2024 of 3.8% for the P/C segment and 4.6% for the life and health. Going forward, continued economic reinvestment yields at current levels are expected to support investment income.

Financial Performance Summary	2025 - IFRS 17 EUR (000)	2024 - IFRS 17 EUR (000)	2023 - IFRS 17 EUR (000)	2022 - IFRS 17 EUR (000)	2021 EUR (000)
Pre-Tax Income	15,460,000	14,016,000	11,582,000	9,664,000	9,520,000
Net Income excl Non-Controlling Interests	10,775,000	9,931,000	8,541,000	6,421,000	6,610,000

Source: BestLink® - Best's Financial Suite

Operating Performance (Continued...)

Operating and Performance Ratios (%)	2025 - IFRS 17	2024 - IFRS 17	2023 - IFRS 17	2022 - IFRS 17	2021
Overall Performance:					
Adjusted Return on Assets	1.3	1.1	1.4	...	...
Adjusted Return on Capital and Surplus	17.1	15.6	19.0	...	...
Adjusted Return on Capital and Surplus (Life CSM as Equity)	11.6	11.3	11.8	...	...
Net Income Return on Capital & Surplus	17.5	16.8	15.0	...	8.4
Non-Life Performance:					
Loss and LAE Ratio (net/net)	68.9	71.1	71.3	70.3	...
Loss and LAE Ratio	...	...	...	...	67.0
Expense Ratio (net/net)	23.4	23.1	23.9	25.7	...
Expense Ratio	...	...	...	...	26.9
Non-Life Combined Ratio (net/net)	92.4	94.2	95.2	95.9	...
Non-Life Combined Ratio	...	...	...	...	93.9
Non-Life Combined Ratio (net/gross)	93.2	94.7	95.7	96.3	...
Life Performance:					
Pre-tax to Net Insurance Services Revenue	24.2	24.3	24.6	21.8	...
Pre-tax to Net Premiums Written	...	...	...	...	19.2
Change in CSM	2.6	4.3	0.8	...	...

Source: BestLink® - Best's Financial Suite

Note: Adjusted refers to net income including other comprehensive income

Business Profile

Allianz maintains a very favourable business profile as a leading global financial services provider, offering life and non-life insurance products, as well as asset management services. It is one of the largest insurance groups in the world, with insurance revenues of EUR 102.8 billion and total business volume of EUR 186.9 billion in 2025. Note that total business volume is measured as gross premiums written and fee and commission income in Property-Casualty, statutory gross premiums in Life/Health, and operating revenues in Asset Management. Despite strong competition and a challenging macroeconomic environment in recent years, the group has comfortably retained its leadership, scale and relevance.

The group's vast scale and substantial global resources stand it apart from all but a small number of global competitors. Revenue and earnings are highly diversified by geography, by operating unit and by line of business. Although developed western insurance markets account for a significant proportion of Allianz's revenue, no single market is critical to its success. Excellent diversification enables the group to withstand challenges as they occur and reduces the likelihood that a disturbance in any particular market will impact its overall financial performance.

The group's largest markets by business volume are Western and Southern Europe, Germany, Specialty lines (including AGCS, Allianz Trade, and Allianz Partners and Allianz Re) and USA. Within the majority of developed insurance markets, the group offers a wide range of products, with business often split between life and non-life insurance operations. The United States (US) is a notable exception of this, where the group has a robust position in the life savings sector but is virtually absent from P/C personal lines market. In addition to its insurance operations, Allianz benefits from a strong global asset management platform.

One competitive advantage of Allianz lies in its ability to adjust to local markets through high quality local management and internal knowledge sharing. Furthermore, the group has centralised major business functions over the years that allows it to concentrate its expertise and improve efficiencies and agility. This has allowed the group to boost growth through the establishment of scalable platforms. In addition, the group benefits from symbiotic relationship of its Life/Health and Asset Management business.

Furthermore, the group aims to enhance its diversified business model by focusing on digitalisation efforts and simplifying its business model, in order to achieve cost and process efficiencies, improving customer satisfaction and to support growth. This includes also its digital distribution models as well as its direct insurance brands Allianz Direct that was established in most of its European markets. Allianz has also accelerated its transformation strategy of ‘simplicity’, which includes process, platform and product simplification. The ambition is that a harmonisation and simplification of business processes would mitigate its risk profile.

Business Profile (Continued...)

Allianz maintains a leading competitive position in numerous insurance markets around the world and benefits from strong global brand recognition. This is often an advantage for the group's new ventures. The Allianz brand is used for the majority of the group's business, with exception of PIMCO (a leading asset manager).

AM Best views Allianz’s management quality positively. The competence of management has been demonstrated through a track record of consistent and strong performance, in line with set targets. The group's CEO has been Oliver Bäte since 2014, an existing member of the senior management team who has been with the group since 2009.

The group has supported its growth in the past through moderately sized acquisitions. The main M&A transactions concluded in 2025 have been the sale of Allianz’s share in its non-life and life insurance joint ventures in India, Bajaj Allianz General and Bajaj Allianz Life, to the Bajaj Promotor Group, as well as the sale of its 50% share in UniCredit Allianz Vita in Italy.

Allianz reports three main business segments: Property/Casualty (P/C), Life/Health (L/H) and Asset Management. In 2025, the group's total business volume was split between these segments as follows: P/C 46%, L/H 49%, and Asset Management 4%.

- - Property/Casualty - -

Allianz's P/C division reported a business volume of EUR 86.7 billion in 2025, resulting in a 8.2% internal growth rate (adjusted for currency and consolidation effects) equally driven by both price and volume effects. The development was robust across geographies, with the main markets reporting high single digit growth rates.

Allianz has developed a strong competitive position in many primary P/C insurance markets across Europe, Asia and numerous emerging markets. The combination of excellent diversification and strong competitive positioning allows Allianz to better absorb the impact of insurance cycles in individual insurance markets. Allianz operates as a domestic insurer in all of its major markets, with experienced local management teams.

Allianz's global P/C insurance business is predominantly managed via subsidiaries AGCS, Allianz Partners and Allianz Trade. AGCS is responsible for the group's corporate business and all global insurance lines (such as aviation, energy and marine risks). Although nearly half of AGCS's premium revenue emanates from North America, it has a well-diversified book of business. The business unit has a strong competitive position globally. After the strong rate improvements seen in recent years, the first signs of softening drove a 3.0% reduction in rates on renewals.

Allianz Partners consolidates the group's global assistance (for example motor and travel assistance products) and international medical insurance business. Historically, this business has experienced strong profitable growth and Allianz Partners is considered important to the group's strategic vision, due in part to its role in providing complimentary services to Allianz customers to improve overall customer satisfaction. Allianz Trade offers trade credit insurance on a global basis and is a market leader in its niche.

Growth of Allianz's P/C business is expected to be driven by development of the group's competitive position in mature markets and by expansion in growth markets. Considering the wide scope of Allianz's P/C operations, challenges in individual markets are unlikely to negatively impact the prospects of the overall group.

- - Life / Health - -

Allianz's L/H division reported a 8.2% internal growth of business volume, which stood at EUR 92.3 billion in 2025, supported by robust internal growth across geographies, thanks to a good sales momentum, specifically stemming largely from Germany, Italy and Asia.

The group's life operations have a good level of geographical diversification in spite of some concentration in Europe (around 75% insurance revenue). Germany is the group's most significant L/H market, accounting for roughly one third of total L/H business volume. In Germany, the group has an excellent competitive position and benefits from diversification between life and health insurance. Allianz's other major life insurance markets include US (ca. 25%), Italy (ca. 15%), and France (ca. 10%). The group maintains a strong competitive position in each of these markets.

Allianz has focused on reducing its exposure to capital-intensive life insurance products across its portfolio for several years. The majority of the group’s PVNBP is attributable to capital-light products and unit-linked (without guarantee) products respectively. Conversely, the share of PVNBP for guaranteed savings and & annuities is decreasing and currently stands around 5%. AM Best notes that the substantial increase of interest rates over the past two years has significantly reduced past pressure to meet guaranteed crediting rates related to the guaranteed savings products in the back book. The group also focused on releasing underperforming

Business Profile (Continued...)

capital locked in life back-books by disposing of selected legacy life back-books in order to reallocate capital to business with higher margins.

- - Asset Management - -

Allianz is one of the largest fund managers in the world, operating as asset manager on a global basis with investment and distribution capacities in all major markets. Pacific Investment Management Company LLC (PIMCO) is the group's largest fund manager, together with Allianz Global Investors (AGI).

Allianz’s assets under management (AuM) amounted to EUR 2.51 trillion as at year-end 2025, growing thanks to strong market developments as well as positive 3rd party AuM business net inflows from both PIMCO and AGI. Of the total AuM, about one quarter related to assets of the Allianz group, with the remainder being third party assets.

Enterprise Risk Management

Allianz has a developed enterprise risk management (ERM) framework that benefits from risk management practices that are appropriate given the group's relatively high-risk profile. The group’s risk management tools and capabilities are considered very strong. All of the group's operating entities have self-sufficient and appropriate ERM functions, which is underpinned by an additional layer of oversight from the group.

The group has well-defined quantitative and qualitative risk appetite statements, covering its solvency and material risk exposures. The risk appetite forms an integral part of the business planning process, which is usually done for three years, translated into financial and non-financial targets, Solvency II ratios and risk limits.

At the core of Allianz’s ERM is the internal capital model, which is fully integrated in the group’s business strategy and used for key decisions, such as dividend policy, risk and business strategy and asset allocation. The group has a well-defined capital management policy, with associated management actions. A comprehensive stress testing framework substantiates the business strategy, supporting a forward-looking risk assessment approach.

Reinsurance Summary

Allianz has a relatively low reinsurance dependence. The group’s prudent reinsurance programme is aimed at controlling its exposure to large and catastrophe losses in order to protect the group’s capital resources. Allianz Re, a business unit within Allianz SE, coordinates the reinsurance needs of all subsidiaries across the group and acts as a reinsurer for most subsidiaries. For all P/C treaties (excluding those for natural catastrophe events), operating entities retain premiums in accordance with group guidelines. Ceded business is centralised at the group level and allocated to external reinsurance treaties. The group also maintains a centralised programme for natural catastrophe losses that pools exposures from a number of subsidiaries via internal reinsurance agreements. Allianz uses the external reinsurance market for peak risks in excess of the group's risk appetite. In addition to traditional reinsurance, alternative risk transfer vehicles are used.

Environmental, Social & Governance

AM Best believes that Allianz, as a diversified global multiline insurer, has a well-considered and diligent process for managing its environmental, social and governance (ESG) related exposures with respect to its global operational and credit profile.

AM Best considers Allianz’s exposure to environmental, social, and corporate governance (ESG) risks to be elevated but manageable. As a diversified global multi-line P/C and L/H insurer as well as asset manager, ESG is a meaningful consideration with respect to the global lines and commercial segments’ operational and credit profile.

AM Best believes that the group carefully monitors its product segments and international markets in which it participates - both as an underwriter and investor - in order to actively manage its enterprise-wide exposure to a diverse array of ESG related exposures. Furthermore, management has continuously modified its underwriting and investment risk-appetite and guidelines to control its risk aggregations in recent years.

Enterprise Risk Management (Continued...)

The group has formulated an ESG framework and developed statements and policies to identify and manage ESG risk in underwriting. The group has started to align its investment operations with ESG practices and evolving disclosure requirements.

As a property insurer, Allianz's underwriting operations are sensitive to environmentally global climate risk trends over time, most notably to natural weather-related catastrophes, with natural catastrophe events representing some of the largest loss events in recent years. In response to the emerging risks associated with climate risks, the group takes advantage of sophisticated risk modeling tools in order to identify and measure its exposure to ongoing increases in natural catastrophe event's frequency and severity. The group manages those risks by incorporating and articulating these results into its risk appetite. Comprehensive reinsurance cover is in place to reduce losses in line with its risk appetite.

Allianz has also integrated ESG-related criteria into its investment policy, which includes negative screening and reflects various sustainable and ethical investment criteria. The group aims to set industry standards and drive market innovation in order to remain on top of constantly developing climate-related policies as well as to meet public expectations of social responsibility. The group's strong integration of ESG-related criteria in its investment policy reduces the potential impact of adverse asset valuations that could result from ESG related triggers.

Allianz is also exposed to socially sensitive litigation trends and reputational risks relating to its liability business. Additionally, the group's product offerings include a large range of life insurance products, including annuities and savings products, which are exposed to factors such as demographic developments. The group aims to address those risks by having prudent reserving policies in place as well as comprehensive reinsurance protection.

Financial Statements

Balance Sheet	12/31/2025 IFRS 17 EUR (000)	%	12/31/2025 IFRS 17 USD (000)
Cash and Short Term Investments	29,854,000	2.9	35,122,529
Bonds	453,585,000	44.3	533,632,090
Equity Securities	112,189,000	11.0	131,987,721
Other Invested Assets	349,672,000	34.1	411,380,888
Total Cash and Invested Assets	945,300,000	92.3	1,112,123,229
Reinsurance Held Contract Assets	27,797,000	2.7	32,702,517
Reinsurance Held Contract Assets, Net of Liabilities	27,300,000	...	32,117,808
Insurance Contract Assets	223,000	...	262,354
Debtors/Amounts Receivable	12,598,000	1.2	14,821,251
Other Assets	38,358,000	3.7	45,127,285
Total Assets	1,024,276,000	100.0	1,205,036,637
Insurance Contract Liabilities	800,677,000	78.2	941,977,669
Insurance Contract Liabilities, Net of Assets:			
Non-Life – Liability for Remaining Coverage	10,647,000	...	12,525,945
Non-Life – Liability for Incurred Claims	85,626,000	...	100,736,976
Non-Life – Risk Adjustment	1,919,000	...	2,257,658
Life – Liability for (Re)Insurance Contracts	704,181,000	...	828,452,394
Life – CSM	55,703,000	...	65,533,270
Life – Risk Adjustment	4,898,000	...	5,762,382
Investment Contract Liabilities	50,550,000	4.9	59,470,887
Total Insurance and Investment Contract Liabilities	851,227,000	83.1	1,001,448,556
Reinsurance Held Contract Liabilities	497,000	...	584,709
Debt/Borrowings	12,926,000	1.3	15,207,135
Other Liabilities	93,277,000	9.1	109,738,198
Total Liabilities	957,927,000	93.5	1,126,978,598
Capital Stock	28,902,000	2.8	34,002,524
Retained Earnings	36,243,000	3.5	42,639,038
Other Capital and Surplus	-2,423,000	-0.2	-2,850,603
Non-Controlling Interests	3,627,000	0.4	4,267,080
Total Capital and Surplus	66,349,000	6.5	78,058,039
Total Liabilities and Surplus	1,024,276,000	100.0	1,205,036,637

Source: BestLink® - Best's Financial Suite

Income Statement	IFRS 17 Non-Life EUR (000)	IFRS 17 Life EUR (000)	IFRS 17 Other EUR (000)	12/31/2025 IFRS 17 Total EUR (000)	12/31/2025 IFRS 17 Total USD (000)
Insurance Services Revenue	78,332,000	24,527,000	...	102,859,000	121,011,196
Of which:					
CSM Recognised in Revenue (GMM, VFA*)	15,000	5,440,000	...	5,455,000	6,417,679
Risk Adjustment Recognised in Revenue (GMM, VFA*)	10,000	523,000	...	533,000	627,062
Net Insurance Services Revenue	69,345,000	23,653,000	...	92,998,000	109,409,961
Net Investment Income	3,505,000	25,491,000	...	28,996,000	34,113,112
Of which:					
FVTPL*, Revenue OCI	3,505,000	25,491,000	...	28,996,000	34,113,112
Net Insurance Finance Expense	654,000	24,966,000	...	25,620,000	30,141,328
Insurance Finance Result	2,851,000	525,000	...	3,376,000	3,971,785
Other Income/(Expense)	...	...	8,381,000	8,381,000	9,860,049
Group Finance Income/(Expense)	...	...	-94,000	-94,000	-110,589
Reinsurance Result Profit/(Loss)	-3,000,000	-243,000	...	-3,243,000	-3,815,313
Total Revenue	78,183,000	24,809,000	8,287,000	111,279,000	130,917,128
Claims Expenses	53,797,000	16,046,000	...	69,843,000	82,168,648
Of which:					
Experience Variances, Past Service	-26,655,000	-1,025,000	...	-27,680,000	-32,564,869
Onerous Contract Provisions/(Releases)	-13,000	41,000	...	28,000	32,941
Net Operating and Other Expenses	16,242,000	3,049,000	6,685,000	25,976,000	30,560,153
Total Insurance and Other Expenses	70,039,000	19,095,000	6,685,000	95,819,000	112,728,801
Pre-Tax Income	8,144,000	5,714,000	1,602,000	15,460,000	18,188,327
Income Taxes Incurred	...	...	4,030,000	4,030,000	4,741,200
Net Income/(Loss)	...	...	...	11,430,000	13,447,126
Of which:					
Non-Controlling Interests	...	...	...	655,000	770,592

Source: BestLink® - Best's Financial Suite
*CSM = Contractual Service Margin
*GMM = General Measurement Model
*VFA = Variable Fee Approach
*FVTPL = Fair Value Through Profit or Loss

Related Methodology and Criteria

Best's National Scale Ratings, 07/31/2025

Best's Credit Rating Methodology, 08/29/2024

Catastrophe Analysis in AM Best Ratings, 02/27/2026

Available Capital and Insurance Holding Company Analysis, 09/18/2025

Evaluating Country Risk, 06/06/2024

Scoring and Assessing Innovation, 02/20/2025

Understanding Global BCAR, 09/18/2025

Additional Rating Types

National Scale Rating for Allianz México SA Cia de Seg (AMB#086517) is aaa.MX